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## BUDGET PANEL

## Tuesday, 2nd December, 2014

### 7.00 pm

## Town Hall, Watford

Publication date: 24 November 2014

## CONTACT

If you require further information or you would like a copy of this agenda in another format, e.g. large print, please contact Sandra Hancock in Democracy and Governance on 01923 278377 or by email to legalanddemocratic@watford.gov.uk .

Welcome to this meeting. We hope you find these notes useful.

## ACCESS

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- Do not stop to collect personal belongings
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- Do not re-enter the building until authorised to do so.


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An audio recording may be taken at this meeting for administrative purposes only.

## COMMITTEE MEMBERSHIP

Councillor A Khan (Chair)
Councillor A Joynes (Vice-Chair)
Councillors J Aron, S Counter, G Derbyshire, J Dhindsa, S Greenslade, R Martins and P Taylor

## AGENDA

## PART A - OPEN TO THE PUBLIC

1. APOLOGIES FOR ABSENCE/COMMITTEE MEMBERSHIP
2. DISCLOSURE OF INTERESTS (IF ANY)
3. MINUTES

The minutes of the meeting held on 28 October 2014 to be submitted and signed.
Copies of the minutes of this meeting are usually available seven working days following the meeting.
(All minutes are available on the Council's website.)
4. FEES AND CHARGES 2015/16 (Pages 1-40)

Report of the Finance Manager
This report informs the Budget Panel of the proposal for increases to "Fees and Charges" in 2015/16.
5. FINANCE DIGEST: PERIOD 7 (Pages 41-64)

This report provides Budget Panel with the latest edition of the Finance Digest.

## 6. DATES OF NEXT MEETINGS

- Thursday 15 January 2015
- Tuesday 24 February 2015

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## Agenda Item 4

Report to: Budget Panel
Date of meeting: 02 December 2014
Report of: Finance Manager - Finance Shared Services
Title: "Fees and Charges" 2015/16
1.0 SUMMARY
1.1This report informs the Bu
and Charges" in 2015/16.
2.0 RECOMMENDATIONS2.1 That Budget Panel notes the proposed increases in "Fees and Charges"as detailed in Appendix 1.

## Contact Officer:

For further information on this report please contact:-

Stephen Exton - Finance Manager - Finance Shared Services.
Telephone extension: 7197 (Direct: 01923 727197).
E-mail: stephen.exton@threerivers.gov.uk

Report approved by: Joanne Wagstaffe, Director of Finance, Shared Services

### 3.0 DETAILS

# 3.1 Attached at Appendix 1 are details for "Fees and Charges" in 2015/16. These proposals have accounted for the impact on services and changes to volumes following consideration by and advice from Heads of Services. 

4..0 FINANCIAL IMPLICATIONS
4.1 The financial effects of "Fees and Charges" for 2015/16 will be incorporated within detailed estimates.
5.0 LEGAL IMPLICATIONS
5.1 None Specific.
6.0 EQUALITIES
6.1 None Specific.
$7.0 \quad$ POTENTIAL RISKS
7.1 None Specific

## APPENDICES

Appendix 1 Proposed "Fee and Charges" 2015/16.


## 2015/16 FEES \& CHARGES PROPOSED FOR :-

PARKS / SPORTS PITCHES \& WOODS


## 2015/16 FEES \& CHARGES PROPOSED FOR :COMMUNITY CENTRES



## 2015/16 FEES \& CHARGES PROPOSED FOR :-

## ALLOTMENTS

| Description | 2014/15 Charge | PRICING STRATEGY |  |  |  |  | $\begin{aligned} & \text { Proposed } \\ & \text { 2015/16 } \\ & \text { Charge } \end{aligned}$ | Annual Increase / Decrease (-) \% | Comments |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
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| Outside Scope for VAT purposes |  |  |  |  |  |  |  |  | Cost of living increase applied |
| Allotments <br> Per pole per annum <br> $50 \%$ reduction for the disabled and those in receipt of income related benefit | $£ 4.50$ | $\times$ | $\times$ | $\checkmark$ | $\times$ | $\times$ | £4.60 | 2.22 \% |  |

## 2015/16 FEES \& CHARGES PROPOSED FOR :CHESLYN GARDENS

| Description | 2014/15 <br> Charge | PRICING STRATEGY |  |  |  |  | $\begin{aligned} & \text { Proposed } \\ & \text { 2015/16 } \\ & \text { Charge } \end{aligned}$ | Annual Increase /Decrease (-)\% | Comments |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | n 0 0 $\frac{n}{0}$ $\frac{0}{n}$ $n$ |  |  |  |  |  |
| Standard rated \& inclusive of VAT | £25.00 | $\times$ |  | $\checkmark$ | $\times$ |  | £30.00 | 20.00 \% |  |
| CHESLYN GARDENS <br> Hire of garden for wedding photos |  |  |  |  |  |  |  |  |  |
| Exempt from VAT |  |  |  |  |  |  |  |  |  |
| CHESLYN HOUSE |  |  |  |  |  |  |  |  |  |
| Hire of 2 meeting rooms \& kitchen per hour Reduced charge for recognised voluntary | $£ 35.00$ | $\times$ | $\times$ |  | $\checkmark$ | $\times$ | $\times$ | £35.00 | NO CHANGE |  |
| groups per hour | $£ 9.00$ | $\times$ | $\times$ |  | $\checkmark$ | $\times$ | $\times$ | £10.00 | 11.11 \% |  |
| HIRE OF FACILITIES |  | * |  |  |  |  |  |  |  |  |
| Commercial rate per day | £900.00 |  | $\times$ | $\checkmark$ | $\times$ | $\times$ | £1,000.00 | 11.11 \% |  |
| Non commercial rate per day | $£ 570.00$ |  | $\times$ | $\checkmark$ | $\times$ | $\times$ | £570.00 | NO CHANGE |  |



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| Description | 2014/15 <br> Charge | $\begin{aligned} & 0 \\ & 0 \\ & 0 \\ & \frac{3}{3} \\ & \frac{1}{0} \\ & \frac{D}{\square} \end{aligned}$ |  |  | 召 | $\begin{array}{\|l\|l} \text { n } \\ \text { I } \\ \text { I } \\ \text { I } \\ \text { O } \\ \hline \end{array}$ | $\begin{aligned} & \text { Proposed } \\ & \text { 2015/16 } \\ & \text { Charge } \end{aligned}$ | Annual Increase / Decrease (-) \% | Comments |
| Outside Scope for VAT purposes |  |  |  |  |  |  |  |  | Cost of living increase applied |
| If the deceased has lived away from the Watford area for less than 60 months the Resident charge will be made <br> TABLE OF FEES |  |  |  |  |  |  |  |  |  |
| PART 1 <br> Exclusive rights of burial in earthen grave Exclusive right of burial for 50 yrs in an earthen grave on all sections including Muslim section Walled graves \& vaults: | $£ 860.00$ | $\times$ | * | $\checkmark$ | $\times$ | $\times$ | £870.00 | 1.16 \% |  |
| For the right to construct \& build a walled grave or vault \& for the exclusive right of burial for 50 yrs on all sections 8 ftx 4 ft The Garden of Rest | £1,550.00 | $\times$ | * | $\checkmark$ | * | $\times$ | £1,600.00 | 3.23 \% |  |
| For the exclusive right of burial for 50 yrs of cremated remains in the Garden of Rest at North Watford 4 ft X 2 ft <br> The Garden of Remembrance | £415.00 | $\times$ | * | $\checkmark$ | $\times$ | $\times$ | £420.00 | 1.20 \% |  |
| For the exclusive rights of burial for 50 yrs of cremated remains in the Garden of Remembrance at North Watford Cemetery size 2 ft X 1 ft | £365.00 | $\times$ | * | $\checkmark$ | $\times$ | $\times$ | $£ 370.00$ | 1.37 \% |  |
| CHILDREN'S SECTION |  |  |  |  |  |  |  |  |  |
| For the exclusive right of burial for 50 years $4 \mathrm{ft} \times 2 \mathrm{ft}$ | £100.00 | $\times$ | * | $\checkmark$ | * | $\times$ | £100.00 | NO CHANGE |  |
| For the exclusive right of burial for 50 years of a single depth grave for a child aged 5 years or over but not an adult <br> PART 2 | £200.00 | $\times$ | * | $\checkmark$ | $\times$ | $\times$ | £200.00 | NO CHANGE |  |
| Interments - the fees indicated for various heads :- <br> a) include the digging of the grave and <br> b) Apply only where the interment is made between the hours of $9.30 \mathrm{am} \& 3.30 \mathrm{pm}$, or on the Certificate of a Coroner or |  |  |  |  |  |  |  |  |  |
| Registered Medical Practitioner that immediate interment necessary. In any other case, an additional sum is payable | £53.00 | $\times$ | $\times$ | $\checkmark$ | * | $\times$ | £54.00 | 1.89 \% |  |
| For an interment in a grave in respect of which an exclusive right of burial HAS been granted :- |  |  |  |  |  |  |  |  |  |
| a) All sections | £450.00 | $\times$ | * | $\checkmark$ | $x$ | $\times$ | £455.00 | 1.11 \% |  |
| b) The children's section. All graves for 1 interment at a depth of 4 ft size of grave spaces $4 \mathrm{ft} \times 2 \mathrm{ft}$ | £155.00 | $\times$ | $\times$ | $\checkmark$ | $x$ | $\times$ | £160.00 | 3.23 \% |  |
| c) Caskets including extra digging required | £600.00 | $\times$ | $\times$ | $\checkmark$ | $\times$ | $\times$ | £610.00 | 1.67 \% |  |
| d) For the interment / scattering of cremated remains in / on any grave on any section including Garden of Rest/Remembrance | $£ 170.00$ | $\times$ | $\times$ | $\checkmark$ | $x$ | $\times$ | $£ 175.00$ | 2.94 \% |  |
| e) For a stillborn child, or child whose age at the time of death did not exceed 1 month | £37.00 | $\times$ | * | $\checkmark$ | $\times$ | $\times$ | £38.00 | 2.70 \% |  |
| f) Non viable foetus burial | £37.00 | $\times$ | $\times$ | $\checkmark$ | $x$ | $\times$ | £38.00 | 2.70 \% |  |
| g) Shrouded burial fee | £63.00 | $\times$ | $\times$ | $\checkmark$ | $\times$ | $\times$ | £65.00 | $3.17 \%$ |  |
| For an interment in a grave in respect of which an exclusive right of burial HAS NOT been granted :- <br> a) For a stillborn child, or child whose age at the time of death did not exceed 1 month | £37.00 | $\times$ | $\times$ | $\checkmark$ | $x$ | $\times$ | £37.00 | NO CHANGE |  |
| b) For a child whose age at the time of death exceeded 1 month but did not exceed 5 years <br> c) For a child over 5 years or an adult | $\begin{aligned} & £ 100.00 \\ & £ 185.00 \end{aligned}$ | $\times$ $\times$ $\times$ | $\begin{aligned} & x \\ & x \end{aligned}$ | $\checkmark$ | $\begin{aligned} & x \\ & x \end{aligned}$ | $\times$ <br> $\times$ | $£ 100.00$ $£ 185.00$ | NO CHANGE NO CHANGE |  |
| PART 3 <br> Fees for memorial work and monumental work for the right to erect or place on a grave or vault in respect of which the exclusive right of burial has been granted Headstones, or any other type of monument <br> a) Not exceeding 3 ft 6 ins in height <br> b) Not exceeding 2 ft 6 inc in the Garden of Rest and in the children's section <br> c) Garden of Remembrance-as approved-sole design allowed |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
|  | $£ 140.00$ | $\times$ | $\times$ | $\checkmark$ | $x$ | $\times$ | £145.00 | 3.57 \% |  |
|  | £72.00 | $\times$ | $\times$ | $\checkmark$ | * | $\times$ | $£ 75.00$ | 4.17 \% |  |
|  | £62.00 | $\times$ | $\times$ | $\checkmark$ | $x$ | $\times$ | £65.00 | 4.84 \% |  |

RESIDENT......continued


## NON RESIDENT



## NON RESIDENT......continued



BUDGET POSITION SUMMARY - CEMETERIES

| Income Code \& Description | $\begin{aligned} & \underline{\text { Actual }} \\ & \underline{2013 / 14} \end{aligned}$ | $\underline{\text { Original }}$ <br> $\underline{\text { Budget }}$ <br> $\underline{2014 / 15}$ | $\begin{aligned} & \frac{\text { Proposed }}{\text { Budget }} \\ & \underline{\underline{2015 / 16}} \end{aligned}$ | Annual Increase / Decrease (-) \% | Comments | $\begin{aligned} & \frac{\text { Proposed }}{\text { Budget }} \\ & \underline{\underline{2016 / 17}} \end{aligned}$ | $\begin{aligned} & \frac{\text { Proposed }}{\text { Budget }} \\ & \underline{\underline{2017 / 18}} \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| FEES \& CHARGES |  |  |  |  |  |  |  |
| KNA000-10520-Sale of Grave Spaces | -£12,099 | -£115,000 | -£115,000 | NO CHANGE |  | -£115,000 | -£115,000 |
| KNA000-10522-Burial Fees | -£74,057 | -£75,000 | -£75,000 | NO CHANGE |  | -£75,000 | - £75,000 |
| KNA000-10524-Memorial Fees | -£16,378 | -£16,000 | -£16,000 | NO CHANGE |  | -£16,000 | - £16,000 |
| KNA000-10526- Use of Chapel | -£2,920 | -£3,000 | -£3,000 | NO CHANGE |  | -£3,000 | -£3,000 |
| KNA000-10527-Transfer Fees | -£2,057 | - $£ 1,500$ | -£2,000 | 33.33 \% |  | -£1,500 | -£1,500 |
| KNA000-10682-Headstone Insertion | £0 | £0 | £0 | NO CHANGE |  | £0 | £0 |
| LAND \& PROPERTY BASED CHARGES |  |  |  |  |  |  |  |
| KNA000-10901 - Rent | -£6,184 | -£5,250 | -£6,000 | 14.29 \% |  | -£6,000 | -£6,000 |
|  | -£113,695 | -£215,750 | -£217,000 |  |  | -£216,500 | -£216,500 |
|  |  |  |  |  |  |  |  |

## 2015/16 FEES \& CHARGES PROPOSED FOR :-

LEISURE CENTRES - OPERATED BY SLM

| Description | 2014/15 Charge | PRICING STRATEGY |  |  |  |  | $\begin{aligned} & \text { Proposed } \\ & \text { 2015/16 } \\ & \text { Charge } \end{aligned}$ | Annual Increase / Decrease (-) \% | Comments |
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| Standard rated \& incl of VAT if applicable |  |  | x$\times$$\times$ |  | $x$$\times$$\times$ | $x$$x$$x$ | £58.50 |  | Cost of living increase applied |
| Main Hall / Dry Side Activities :- |  |  |  |  |  |  |  |  |  |
| Half hall hire - Woodside - Adult | £57.00 | $\checkmark$ |  |  |  |  |  | 2.63 \% |  |
| - Junior | £28.50 | $\checkmark$ |  |  |  |  | £29.25 | 2.63 \% |  |
| Whole Hall hire - Woodside - Adult | £115.00 | $\checkmark$ | $\times$ | $\times$ | $\times$ | $\times$ | £118.00 | 2.61 \% |  |
| - Junior | £57.50 | $\checkmark$ | $\times$ | $\times$ | $\times$ | $\times$ | £59.00 | 2.61 \% |  |
| Whole Hall hire - Central - Adult | £57.00 | $\checkmark$ | $\times$ | $\times$ | $\times$ | $\times$ | £58.50 | 2.63 \% |  |
| - Junior | £28.50 | $\checkmark$ | $\times$ | $\times$ | $\times$ | $\times$ | £29.25 | 2.63 \% |  |
| Cricket - Adult | £57.00 | $\checkmark$ | $\times$ | $\times$ | $\times$ | $\times$ | $£ 58.50$ | 2.63 \% |  |
| - Junior | £28.50 | $\checkmark$ | $\times$ | $\times$ | $\times$ | $\times$ | £29.25 | 2.63 \% |  |
| Parties with food, party leader up to 16 kids |  | $\checkmark$ | $x$ | $x$ |  | $x$ |  |  |  |
| Dry side (football / allsportz, bouncy castle) | £175.00 | $\checkmark$ | $\times$ | $\times$ |  | $\times$ | £180.00 | 2.86 \% |  |
| Wetside (mini, mega wet and wild) | £195.00 | $\checkmark$ | $\times$ | $\times$ | $\times$ | $\times$ | £200.00 | 2.56 \% |  |
| Wetside (inflatable) | £205.00 | $\checkmark$ | $\times$ | $\times$ | $\times$ | $\times$ | £210.00 | 0.02 \% |  |
| Creative Learning and Sportzone | £180.00 | $\checkmark$ | $\times$ | $\times$ | $\times$ | $\times$ | £185.00 | 2.78 \% |  |
| Trampoline and Dance Party | £195.00 | $\checkmark$ | $\times$ | $\times$ | $\times$ | $\times$ | £200.00 | 2.56 \% |  |
| Additional children | £9.20 | $\checkmark$ | $\times$ | $\times$ | $\times$ | $\times$ | $£ 9.45$ | 2.72 \% |  |
| Additional party leader | £17.00 | $\checkmark$ | $\times$ | $\times$ | $\times$ | $\times$ | £17.00 | NO CHANGE |  |
| Cost per head for food | £3.40 | $\checkmark$ | $\times$ | $\times$ | $\times$ | $\times$ | £3.50 | 2.94 \% |  |
| Parties (self catering, party leader, up to 16 kids) |  |  |  |  |  |  |  |  |  |
| Dry side (football/allsportz, bouncy castle) | £122.50 | $\checkmark$ | $\times$ | $x$ | $x$ | $\times$ | £126.00 | 2.86 \% |  |
| Wetside (mini, mega wet and wild) | £145.00 | $\checkmark$ | $\times$ | x | $\times$ | $\times$ | £149.00 | 2.76 \% |  |
| Wetside (inflatable) | £155.00 | $\checkmark$ | $\times$ | $x$ | $\times$ | $\times$ | £159.00 | 2.58 \% |  |
| Creative Learning and Sportzone | £132.50 | $\checkmark$ | $\times$ | $x$ | $\times$ | $\times$ | £136.00 | 2.64 \% |  |
| Trampoline and Dance Party | £142.50 | $\checkmark$ | $\times$ | $x$ | $\times$ | $\times$ | £147.50 | 3.51 \% |  |
| Additional children | £5.90 | $\checkmark$ | $\times$ | $x$ | $\times$ | $x$ | £6.00 | 1.69 \% |  |
| Additional party leader | £17.00 | $\checkmark$ | $\times$ | $\times$ | $\times$ | $\times$ | £17.00 | NO CHANGE |  |
| Junior Activities |  |  |  |  |  |  |  |  |  |
| Active antz | £5.25 | $\checkmark$ | $\times$ | $\times$ | $\times$ | $\times$ | $£ 5.40$ | 2.86 \% |  |
| Crafty tots | £6.00 | $\checkmark$ | $\times$ | $x$ | $\times$ | $\times$ | £6.15 | 2.50 \% |  |
| Mini gym | £5.25 | $\checkmark$ | $x$ | $x$ | $x$ | $\times$ | $£ 5.40$ | 2.86 \% |  |
| Mini dribblers | £5.25 | $\checkmark$ | $x$ | $x$ | $x$ | $\times$ | $£ 5.40$ | 2.86 \% |  |
| Mini bouncers | £5.25 | $\checkmark$ | $\times$ | x | $\times$ | $\times$ | £5.40 | 2.86 \% |  |
| Sports Course - Adult - Dry | £6.15 | $\checkmark$ | $\times$ | $x$ | $\times$ | $\times$ | $£ 6.30$ | 2.44 \% |  |
| Trampolining (drop-in adults) | £6.40 | $\checkmark$ | $\times$ | $\times$ | $\times$ | $\times$ | £6.55 | 2.34 \% |  |
| Pilates (3 wks - 45 mins ) | £18.45 | $\checkmark$ | $\times$ | $x$ | $\times$ | $\times$ | £19.00 | 2.98 \% |  |
| Swimming Course - Adult | £5.50 | $\checkmark$ | $\times$ | $\times$ | $\times$ | $\times$ | £5.65 | 2.73 \% |  |
| Swimming Coaching 1 hour (Sat am only) | £5.50 | $\checkmark$ | $\times$ | $\times$ | $\times$ | $\times$ | £5.65 | 2.73 \% |  |
| Everyone Active card - Watford \& Three Rivers | Free Of Charge | $\times$ | $x$ | $\times$ | $\checkmark$ | $\times$ | Free of charge | NO CHANGE |  |
| Everyone Active card - Non resident adult | $£ 30.00$ | $\checkmark$ | $\times$ | $\times$ | $\times$ | $\times$ | £30.50 | 1.67 \% |  |
| Everyone Active card - Non resident junior | £15.00 | $\checkmark$ | $\times$ | $x$ | $x$ | $\times$ | £15.25 | 1.67 \% |  |
| Everyone Active card - Non resident - family (2 adults and up to 3 children) | £60.00 | $\checkmark$ | $\times$ | $x$ | $\times$ | $\times$ | £61.00 | 1.67 \% |  |
| Lost card/replacement | $£ 5.00$ | $\checkmark$ | $\times$ | $\times$ | $\times$ | $\times$ | £5.00 | NO CHANGE |  |
| 50+ Short Mat Bowls | £2.70 | $\checkmark$ | $\times$ | $\times$ | $\times$ | $\times$ | £2.75 | 1.85 \% |  |
| 50+ Keep Fit | £3.20 | $\checkmark$ | $\times$ | $\times$ | $\times$ | $\times$ | £3.25 | 1.56 \% |  |
| 50+ Line Dancing | £3.40 | $\checkmark$ | $\times$ | $x$ | $\times$ | $\times$ | £3.45 | 1.47 \% |  |
| 50+ Tap | £3.20 | $\checkmark$ | $\times$ | $x$ | $\times$ | $\times$ | £3.25 | 1.56 \% |  |
| 50+ Water Workout | £4.40 | $\checkmark$ | $\times$ | $\times$ | $\times$ | $\times$ | $£ 4.45$ | 2.95 \% |  |
| 50+ Swimming | £2.90 | $\checkmark$ | $\times$ | $x$ | $\times$ | $\times$ | £2.95 | 1.72 \% |  |
| 50+ Badminton | £3.20 | $\checkmark$ | $\times$ | $x$ | $x$ | $\times$ | £3.25 | 1.56 \% |  |

## 2015/16 FEES \& CHARGES PROPOSED FOR :-

LEISURE CENTRES - OPERATED BY SLM (Continued)

| Description | 2014/15 Charge | PRICING STRATEGY |  |  |  |  | Proposed 2015/16 Charge | Annual Increase / Decrease (-) \% | Comments |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | $\begin{aligned} & \text { 面 } \end{aligned}$ |  |  |  |  |
| Standard rated \& incl of VAT if applicable |  |  |  |  |  |  |  |  | Cost of living increase applied |
| Hire Prices (A refundable deposit of $£ 5.00$ is required per each item hired) |  |  |  |  |  |  |  |  |  |
| Badminton Racquets | $£ 2.35$ | $\checkmark$ | $\times$ | $\times$ | $\times$ | * | $£ 2.40$ | 2.13 \% |  |
| Table Tennis Bats | $£ 2.35$ | $\checkmark$ | $\times$ | $\times$ | $\times$ | * | £2.40 | 2.13 \% |  |
| Squash racquets | £2.35 | $\checkmark$ | $\times$ | $\times$ | $\times$ | $\times$ | £2.40 | 2.13 \% |  |
| Trampoline per hour | £13.00 | $\checkmark$ | $\times$ | $\times$ | $\times$ | $\times$ | $£ 13.50$ | 3.85 \% |  |
| Equipment purchase :Squash balls | £3.75 | $\checkmark$ | $\times$ | $\times$ | $\times$ | $\times$ | £3.85 | 2.67 \% |  |
| Shuttlecocks | £2.10 | $\checkmark$ | $\times$ | $\times$ | $\times$ | $\times$ | £2.15 | 2.38 \% |  |
| Meetings :- |  |  |  |  |  |  |  |  |  |
| Conference Room \& Executive Suite (WLC) | £20.00-£26.00 | $\checkmark$ | $\times$ | $\times$ | $\times$ | $\times$ | £20.00-£26.00 |  |  |
| Studio 1 ( $14.7 \times 11.7$ ) | £30.50 | $\checkmark$ | $\times$ | $\times$ | $\times$ | * | £31.25 | 2.46 \% |  |
| Studio $2(12.5 \times 9.8)$ | £26.50 | $\checkmark$ | $\times$ | $\times$ | $\times$ | $\times$ | £27.25 | 2.83 \% |  |
| Studio 3 - (8.9 $\times 9.9$ ) | £21.00 | $\checkmark$ | $\times$ | $\times$ | $\times$ | $\times$ | £21.75 | 3.57 \% |  |
| Studio 1 (Central) | £26.00 | $\checkmark$ | $\times$ | $\times$ | $\times$ | $\times$ | £26.75 | 2.88 \% |  |
| Creche | £21.00 | $\checkmark$ | $\times$ | $\times$ | $\times$ | $\times$ | £21.50 | 2.38 \% |  |
| Schools per half hour per teacher | £30.00 | $\checkmark$ | $\times$ | $\times$ | $\times$ | $\times$ | £30.50 | 1.67 \% |  |
| Second teacher per pool | £20.00 | $\checkmark$ | $\times$ | $x$ | $\times$ | $\times$ | £20.50 | 2.50 \% |  |
| Gym, per student | £2.90 | $\checkmark$ | $\times$ | $\times$ | $\times$ | $\times$ | £3.00 | 3.45 \% |  |
| Woodside Stadium :- |  |  |  |  |  |  |  |  |  |
| Public Training - Adult | $£ 4.50$ | $\checkmark$ | $\times$ | $\times$ | $\times$ | $\times$ | $£ 4.60$ | 2.22 \% |  |
| - Junior | $£ 2.65$ | $\checkmark$ | $\times$ | $\times$ | $\times$ | $\times$ | $£ 2.65$ | NO CHANGE |  |
| Adult (Watford Harriers Club Members) | £3.90 | $\checkmark$ | $\times$ | $\times$ | $\times$ | $\times$ | £3.95 | 1.28 \% |  |
| Junior (Watford Harriers Club Members) | $£ 1.60$ | $\checkmark$ | $\times$ | $\times$ | $\times$ | $\times$ | $£ 1.60$ | NO CHANGE |  |
| Season Tickets adults - Summer | £82.00 | $\checkmark$ | $\times$ | $\times$ | $\times$ | $\times$ | £84.00 | 2.44 \% |  |
| - Winter | £62.00 | $\checkmark$ | $\times$ | $\times$ | $\times$ | $\times$ | £63.50 | 2.42 \% |  |
| - Yearly | £120.00 | $\checkmark$ | $\times$ | $\times$ | $\times$ | $\times$ | £123.00 | 2.50 \% |  |
| Season Tickets junior - Summer | £40.00 | $\checkmark$ | $\times$ | $\times$ | $\times$ | $\times$ | £40.00 | NO CHANGE |  |
| - Winter | £30.00 | $\checkmark$ | $\times$ | $\times$ | $\times$ | $\times$ | £30.00 | NO CHANGE |  |
| - Yearly | £60.00 | $\checkmark$ | $\times$ | $\times$ | $\times$ | $\times$ | £60.00 | NO CHANGE |  |
| Athletics Meet (Up to 8 hours Mon - Fri up to 5pm) | £145.00 | $\checkmark$ | $\times$ | * | $\times$ | $\times$ | £147.50 | 1.72 \% |  |
| Athletics Meet (Up to 8 hours Weekend or Bank Holiday) | £235.00 | $\checkmark$ | $\times$ | $\times$ | $\times$ | $\times$ | £237.50 | 1.06 \% |  |
| Athletics Meet (Up to 4 hours Midweek evening from 6pm) | £90.00 | $\checkmark$ | $\times$ | $\times$ | $x$ | $\times$ | £91.50 | 1.67 \% |  |
| Athletics Meet - Additional hours | £50.00 | $\checkmark$ | $\times$ | $\times$ | $\times$ | $\times$ | £51.00 | 2.00 \% |  |
| School Athletic Meet/Sports Day (Up to 5pm weekdays) | £90.00 | $\checkmark$ | $\times$ | $\times$ | $\times$ | $\times$ | £92.50 | 2.78 \% |  |
| Member of staff | £16.00 | $\checkmark$ | $\times$ | $\times$ | $\times$ | $\times$ | £16.50 | $3.13 \%$ |  |
| Additional colleagues / person | £16.00 | $\checkmark$ | $\times$ | $\times$ | $\times$ | $x$ | £16.50 | $3.13 \%$ |  |
| Car Park Steward for large events | £11.50 | $\checkmark$ | $\times$ | $\times$ | $\times$ | $\times$ | £11.75 | $2.17 \%$ |  |
| Athletic Meet - Set up time per hr | £20.00 | $\checkmark$ | $\times$ | $\times$ | $\times$ | $\times$ | £20.50 | 2.50 \% |  |
| Athletic Meet - Clean Up time per hr Harriers Charges | £20.00 | $\checkmark$ | $\times$ | $\times$ | $\times$ | $\times$ | £20.50 | 2.50 \% |  |
| Hire for training/coaching purposes, day time inc | £25.00 | $\checkmark$ | $\times$ | $\times$ | $\times$ | $\times$ | £25.00 | NO CHANGE |  |
| As Above including Flood Lights in Evening, plus a colleague | £38.00 | $\checkmark$ | $\times$ | $\times$ | $\times$ | $\times$ | £39.00 | 2.63 \% |  |
| Block Booking (standard price less VAT where bookings are 10 consecutive weeks or more) |  |  |  |  |  |  |  |  |  |
| ATP 1x5v5 - Adult | £33.50 | $\checkmark$ | $\times$ | $\times$ | $\times$ | $\times$ | £34.50 | 2.99 \% |  |
| ATP 1x5v5 - Junior | £17.00 | $\checkmark$ | $\times$ | $\times$ | $\times$ | $\times$ | £17.50 | 2.94 \% |  |
| Badminton Clubs - Adult | £11.65 | $\checkmark$ | $\times$ | $\times$ | $\times$ | $\times$ | £12.00 | 3.00 \% |  |
| Sports Activity - Adult | £45.00 | $\checkmark$ | $\times$ | $x$ | $\pm$ | $\times$ | £46.00 | 2.22 \% |  |
| - Junior | £22.50 | $\checkmark$ | $\times$ | $\times$ | $\times$ | $\times$ | £23.00 | 2.22 \% |  |
| Cricket (Nets only) - Adult | £47.50 | $\checkmark$ | $\times$ | $\times$ | $\times$ | $\times$ | £48.50 | 2.11 \% |  |
| - Junior | £23.75 | $\checkmark$ | $\times$ | $\times$ | $\times$ | $\times$ | £24.25 | 2.11 \% |  |
| Treatment room 1 (per month) | £0.00 | $\checkmark$ | $\times$ | $\times$ | $\times$ | $\times$ | £0.00 | NO CHANGE | Hire of treatment rooms to beauty therapists is a negotiated price continue $£ 0$ baseline |
| Treatment room 2 (per month) | £0.00 | $\checkmark$ | $\times$ | $\times$ | $\times$ | $\times$ | £0.00 | NO CHANGE | Hire of treatment rooms to beauty therapists is a negotiated price continue £0 baseline |
| Learner pool (1 hour) - Central | £29.00 | $\checkmark$ | $\times$ | $\times$ | $\times$ | $\times$ | £29.00 | NO CHANGE |  |
| Learner pool (1 hour) - woodside | £36.00 | $\checkmark$ | $\times$ | $\times$ | $\times$ | $\times$ | £36.00 | NO CHANGE |  |
| Gala Prices |  |  |  |  |  |  |  |  |  |
| Swim Clubs (general) incl timing equip | £140.00 | $\checkmark$ | $\times$ | $\times$ | $\times$ | $\times$ | £140.00 | NO CHANGE |  |
| Watford Swim Club / voluntary organisations | £95.00 | $\checkmark$ | $x$ | $\times$ | $\times$ | $\times$ | £95.00 | NO CHANGE |  |
| Waterpolo | £71.00 | $\checkmark$ | $\times$ | $\times$ | $\times$ | $\times$ | £71.00 | NO CHANGE |  |

## 2015/16 FEES \& CHARGES PROPOSED FOR :-

LEISURE CENTRES - OPERATED BY SLM (Continued)

| Description | 2014/15 Charge | PRICING STRATEGY |  |  |  |  | $\begin{aligned} & \text { Proposed } \\ & \text { 2015/16 } \\ & \text { Charge } \end{aligned}$ | Annual Increase / Decrease (-) \% | Comments |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |
| Standard rated \& incl of VAT if applicable |  |  |  |  |  |  |  |  | Cost of living increase applied |  |
| Main Hall / Dry Side Activities :- <br> Badminton - Adult | £14.00 | $\checkmark$ | * | $\times$ | * | $\times$ | £14.15 | 1.07 \% |  |  |
| - Junior | £7.00 | $\checkmark$ | $\star$ | $\times$ | * | $\pm$ | £7.05 | 0.71 \% |  |  |
| (8-4 weekdays and 8 - close weekends) | £7.00 | $\checkmark$ | * | * | $\times$ | * | £7.05 | $0.71 \%$ |  |  |
| Drop-in Adult (Friday night) | £5.10 | $\checkmark$ | * | * | $\times$ | * | £5.15 | 0.98 \% |  |  |
| Drop-in Junior | £4.10 | $\checkmark$ | * | * | $\times$ | * | £4.15 | 1.22 \% |  |  |
| Table Tennis - Adult | £7.40 | $\checkmark$ | $\times$ | * | $\times$ | * | £7.60 | 2.70 \% |  |  |
| Table Tennis - Junior | £3.80 | $\checkmark$ | $\times$ | $\times$ | $\times$ | * | £3.90 | 2.63 \% |  |  |
| ATP 5 V 5 a side - Adult | £40.00 | $\checkmark$ | * | * | * | $\times$ | £41.25 | 3.13\% |  |  |
| - Junior | £20.00 | $\checkmark$ | $\times$ | $\times$ | * | * | £20.50 | 2.51 \% |  |  |
| Squash - Adult | £11.40 | $\checkmark$ | * | $\times$ | * | * | $£ 11.50$ | $0.88 \%$ |  |  |
| - Junior | $£ 5.70$ | $\checkmark$ | * | * | $\times$ | * | £5.75 | $0.88 \%$ |  |  |
| Squash (off peak) - Adult | £5.70 | $\checkmark$ | * | $\times$ | * | $\times$ | £5.75 | 0.88\% |  |  |
| Squash (off peak) - Junior | £3.30 | $\checkmark$ | $\times$ | $\times$ | * | * | £3.35 | 1.52 \% |  |  |
| Climbing Wall - Adult | £5.20 | $\checkmark$ | $\times$ | $\times$ | * | $\times$ | £5.20 | NO CHANGE |  |  |
| Climbing Wall - Junior | £4.10 | $\checkmark$ | $\times$ | $\times$ | * | $\times$ | £4.10 | NO CHANGE |  |  |
| Climbing Wall - registration | $£ 5.00$ | $\checkmark$ | $\times$ | * | * | * | £5.00 | NO CHANGE |  |  |
| Parties :- |  |  |  |  |  |  |  |  |  |  |
| Children's Activities |  |  |  |  |  |  |  |  |  |  |
| Creche - 1 hour | £3.00 | $\checkmark$ | * | $\times$ | $\times$ | $\times$ | £3.05 | 1.67 \% |  |  |
| -2 hours | £5.20 | $\checkmark$ | * | * | * | * | £5.25 | 0.96 \% |  |  |
| Courses :- <br> Sports Course Junior - Dry |  | $\checkmark$ | $\times$ | $\times$ | * | $\times$ | £5.55 | $2.78 \%$ |  |  |
| Swimming Lessons Junior - Wet | £5.50 | $\checkmark$ | * | $\times$ | $\times$ | * | £5.65 | 2.73 \% |  |  |
| Fitness Activities :- |  |  |  |  |  |  |  |  |  |  |
| Group Exercise ( 45 min and 1 hr ) | £6.20 | $\checkmark$ | $\times$ | * | * | * | £6.30 | 1.61 \% |  |  |
| Induction (1:1) - Adult | £25.00 | $\checkmark$ | * | * | $\times$ | * | £25.00 | NO CHANGE |  |  |
| - Junior | £12.50 | $\checkmark$ | - | $\times$ | $\times$ | $\times$ | £12.50 | NO CHANGE |  |  |
| Gym Casual use | £7.90 | $\checkmark$ | $\times$ | * | $\times$ | $\times$ | £8.10 | $2.53 \%$ |  |  |
| 60+ Gym | £2.90 | $\checkmark$ | $\times$ | $\times$ | * | * | £2.95 | 1.72 \% |  |  |
| Gym Active teen (11-16yrs) | £2.90 | $\checkmark$ | * | * | $\times$ | * | £2.95 | 1.72 \% |  |  |
| Three Rivers junior gym | £2.90 | $\checkmark$ | * | * | $\times$ | * | £3.00 | $3.45 \%$ |  |  |
| GP Referral | £3.50 | $\checkmark$ | * | * | $\times$ | $\times$ | £3.50 | NO CHANGE |  |  |
| Special w/out Groups (eg Parkinsons) | £2.00 | $\checkmark$ | $\times$ | $\times$ | * | $\times$ | £2.05 | 2.50 \% |  |  |
| Toning Chairs :- |  |  |  |  |  |  |  |  |  |  |
| 1 session | £8.20 | $\checkmark$ | $\times$ | $\times$ | $\times$ | * | £8.35 | 1.83 \% |  |  |
| 6 sessions | £47.00 | $\checkmark$ | $\times$ | $\times$ | $\times$ | * | £48.00 | 2.13\% |  |  |
| 12 sessions | £82.00 | $\checkmark$ | $\times$ | $\times$ | $\times$ | * | £84.00 | 2.44 \% |  |  |
| Toning Chairs Induction | £9.20 | $\checkmark$ | * | * | * |  | £9.40 | $2.17 \%$ |  |  |
| Swimming :- |  |  |  |  |  |  |  |  |  |  |
| Adult | £4.10 | $\checkmark$ | $\times$ | $\times$ | $\times$ | * | £4.15 | 1.22 \% |  |  |
| Junior | £2.80 | $\checkmark$ | $\times$ | * | $\times$ | * | £2.85 | 1.79 \% |  |  |
| 60+ | £2.10 | $\checkmark$ | * | $\times$ | $\times$ | $\times$ | £2.15 | 2.38 \% |  |  |
| 50+ | £2.80 | $\checkmark$ | * | * | $\times$ | $\times$ | £2.85 | 1.79 \% |  |  |
| Under 3 (free) | Free Of Charge | $\times$ | $\times$ | $\times$ | $\checkmark$ | * | free of charge | No CHANGE |  |  |
| Fun Session - Jr | £3.50 | $\checkmark$ | $\times$ | * | $\times$ | $\pm$ | £3.60 | 2.86 \% |  |  |
| Three Rivers Junior U19's | £2.90 | $\checkmark$ | * | * | $\times$ | * | £2.95 | 1.72 \% |  |  |
| Three Rivers 60+ | £2.10 | $\checkmark$ | * | * | $\times$ | * | £2.15 | $2.38 \%$ |  |  |
| Shower /Admission - Adult | £2.10 | $\checkmark$ | $\times$ | $\times$ | $\times$ | * | £2.15 | 2.38 \% |  |  |
| - Junior | £1.35 | $\checkmark$ | * | * | $\times$ | $\times$ | £1.40 | 3.70 \% |  |  |
| Spectator | £1.35 | $\checkmark$ | * | $\times$ | $\times$ | $\times$ | £1.35 | No CHANGE |  |  |
| Sauna | £3.80 | $\checkmark$ | * | $\times$ | $\times$ | * | £3.90 | $2.63 \%$ |  |  |
| Sauna and Swim | $£ 5.00$ | $\checkmark$ | * | * | * | * | $£ 5.10$ | 2.00\% |  |  |
| Memberships (direct debits) :- |  |  |  |  |  |  |  |  |  |  |
| Group Exercise - Single | £33.00 | $\checkmark$ | $\times$ | * | $\times$ | $\times$ | £33.00 | NO CHANGE |  |  |
| - Couple | £53.00 | $\checkmark$ | * | * | $\times$ | $\times$ | £53.00 | No Change |  |  |
| - Annual (single) | £330.00 | $\checkmark$ | $\times$ | $\times$ | $\times$ | $\times$ | £330.00 | NO CHANGE |  |  |
| - Annual (Joint) | £530.00 | $\checkmark$ | ${ }^{*}$ | $\times$ | $\times$ | * | £530.00 | No Change |  |  |
| Total Fitness - Single | £39.50 | $\checkmark$ | ${ }^{*}$ | $\times$ | $\times$ | $\times$ | $£ 39.50$ | NO Change |  |  |
| - Couple | £68.00 | $\checkmark$ | $\times$ | $\times$ | $\times$ | $\times$ | £68.00 | NO CHANGE |  |  |
| - Annual (single) | £395.00 | $\checkmark$ | $\times$ | $\times$ | $\times$ | $\times$ | £395.00 | NO CHANGE |  |  |
| - Annual (Joint) | £680.00 | $\checkmark$ | $\times$ | $\times$ | $\stackrel{x}{ }$ | $\times$ | £680.00 | NO CHANGE |  |  |
| Corporate Single Only - Monthly - Annual | £33.00 | $\checkmark$ | ${ }^{*}$ | - | * | * | £33.00 | NO CHANGE |  |  |
| Junior Active - Monthly Annual | £330.00 | $\checkmark$ | * | * | * | $\stackrel{\times}{*}$ | $£ 330.00$ $£ 23.00$ | NO CHANGE |  |  |
| - Annual | £230.00 | $\checkmark$ | * | * | * | $\times$ | £230.00 | No Change |  |  |
| Total Fit 60+ - Monthly | £27.00 | $\checkmark$ | $\times$ | * | $\times$ | $\times$ | £27.00 | NO CHANGE |  |  |
| - Annual | £270.00 | $\checkmark$ | * | $\times$ | $\times$ | * | £270.00 | NO CHANGE |  |  |
| Total Fitness Joining Fee - Single | £25.00 | $\checkmark$ | $\times$ | $\times$ | $\times$ | * | £25.00 | NO CHANGE |  |  |
| Splash Fitness (swim) - Monthly | £25.00 | $\checkmark$ | * | * | $\times$ | * | £25.00 | NO CHANGE |  |  |
| - Annual | £250.00 | $\checkmark$ | $\times$ | $\times$ | $\times$ | $\times$ | £250.00 | NO CHANGE |  |  |

2015/16 FEES \& CHARGES PROPOSED FOR :-
LEISURE CENTRES - OPERATED BY SLM (Continued)

|  | 2014/15 Charge |  |  | AT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Description |  |  |  |  | $\begin{aligned} & \text { 召 } \\ & \text { n } \end{aligned}$ |  | Proposed 2015/16 Charge | Annual Increase / Decrease (-) \% | Comments |
| Standard rated \& incl of VAT if applicable |  |  |  |  |  |  |  |  | Cost of living increase applied |
| Watford Borough Council - Monthly | £27.00 | $\checkmark$ | $\times$ | * | $\times$ | $\times$ | £27.00 | NO CHANGE |  |
| - Annual | £270.00 | $\checkmark$ | $\times$ | $\times$ | $\times$ | * | £270.00 | NO CHANGE |  |
| Watford Harriers - Monthly | £31.00 | $\checkmark$ | $\times$ | $\times$ | $\times$ | $\times$ | £31.00 | NO CHANGE |  |
| - Annual | £310.00 | $\checkmark$ | $\times$ | $\times$ | $\times$ | $\times$ | £310.00 | NO CHANGE |  |
| Pool hire - standard charge :- |  |  |  |  |  |  |  |  |  |
| Watford Woodside - Main pool (4 lanes) | £54.00 | $\checkmark$ | $\times$ | $\times$ | $\pm$ | $\times$ | £55.50 | $2.78 \%$ |  |
| Watford Woodside - Main pool (whole) | £108.00 | $\checkmark$ | $x$ | $\times$ | ${ }^{*}$ | ${ }^{*}$ | £111.00 | 2.78 \% |  |
| Watford Central - Main pool (3 lanes) Watford Central - Main pool (whole) | £47.00 | $\checkmark$ | $\times$ | * | x | $x$ <br> $\times$ <br> $\times$ | £48.00 | $\begin{aligned} & 2.13 \% \\ & 2.13 \% \end{aligned}$ |  |
| Pool hire - Club / School rate :- |  |  |  |  |  |  |  |  |  |
| We have agreed to hold Club rates for 2 years Watford Woodside - Main pool (4 lanes) |  |  |  |  |  |  |  |  |  |
| Watford Woodside - Main pool (4 lanes) | $£ 47.00$ $£ 94.00$ | $\checkmark$ | x x x | * | $x$ $x$ $x$ | $x$ <br> $\times$ <br> $\times$ | £ $£ 98.00$ | $\begin{aligned} & 2.13 \text { \% } \\ & 2.13 \text { \% } \end{aligned}$ |  |
| Watford Central - Main pool (3 lanes) | £41.00 | $\checkmark$ | $\times$ | $\times$ | $\times$ | $\times$ | £42.00 | 2.44 \% |  |
| Watford Central - Main pool (whole) | £82.00 | $\checkmark$ | * | * | $\times$ | $\times$ | £84.00 | 2.44 \% |  |

BUDGET POSITION SUMMARY - LEISURE CENTRES



CHARGES TO DEVELOPERS FOR WASTE CONTAINERS - NEW CHARGE**

| Description | $\begin{array}{r} \text { Actual } \\ \underline{2013 / 14} \end{array}$ | Original <br> Budget <br> 2014/15 | $\begin{aligned} & \frac{\text { Proposed }}{\text { Budget }} \\ & \underline{2015 / 16} \end{aligned}$ | Annual Increase / Decrease (-) \% | COMMENTS |
| :---: | :---: | :---: | :---: | :---: | :---: |
| WASTE BINS FOR NEW DEVELOPMENTS |  |  |  |  |  |
| Euro 660 litre residual bin | 0 | £0 | -£246.00 | N/A | Discounted rate for developers to promote the use of communal bns |
| Euro 1100 litre residual bin | 0 | £0 | -£265.00 | N/A | Discounted rate for developers to promote the use of communal bns |
| Euro 1100 litre recycling bin | 0 | £0 | £0.00 | N/A | Nil charge for recycling provision |

## BUDGET POSITION SUMMARY - WASTE SERVICES INCLUDING TRADE WASTE

| Income Code \& Description | $\frac{\text { Actual }}{\underline{2013 / 14}}$ | $\begin{aligned} & \frac{\text { Original }}{\text { Budget }} \\ & \underline{2014 / 15} \end{aligned}$ | $\frac{\text { Proposed }}{\underline{\text { Budget }}}$ | Annual Increase / Decrease (-) \% | Comments | $\frac{\text { Proposed }}{\text { Budget }}$ $\underline{2016 / 17}$ | $\begin{aligned} & \frac{\text { Proposed }}{\text { Budget }} \\ & \underline{\underline{2017 / 18}} \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SALES |  |  |  |  |  |  |  |
| KMG000-I0113 - Sales of Paper | -£2,812 | -£2,400 | -£1,900 | -20.83 \% | Decline in price per ton and popularity of the sites particularly now operate a commingled doorstep collection service | -£1,200 | -£1,200 |
| KMG000-10538-Recycling Textiles | -£8,060 | -£12,000 | -£3,000 | -75.00 \% | Decine in price per ton and poularity of sites due to growth in shops to recycle textiles | -£2,000 | -£2,000 |
| KMH000-I0129 - Sales of Co Mingled Recycling | -£27,120 | £0 | -£6,000 | 100.00 \% | Now have price per ton for material | -£6,000 | -£6,000 |
| FEES \& CHARGES |  |  |  |  |  |  |  |
| KME000-10537 WJ0082 - Misc Fees \& Charges (TRDC) | -£7,130 | -£7,550 | -£7,671 | 1.20 \% | Annual TRDC charge - CPI | -£7,763 | -£7,856 |
| KMH000-10537 WJ0082-Misc Fees \& Charges (TRDC) | -£10,025 | -£7,720 | -£7,813 | 1.20 \% | Annual TRDC charge - CPI | -£7,906 | -£8,001 |
|  | -£55,147 | -£29,670 | -£26,384 | -11.08\% |  | -£24,869 | -£25,057 |
|  |  |  |  |  |  |  |  |

## 2015/16 FEES \& CHARGES PROPOSED FOR :- <br> SPECIAL COLLECTIONS \& STREET CLEANSING

## Prices quoted below are exclusive of VAT



BUDGET POSITION SUMMARY - SPECIAL COLLECTIONS \& STREET CLEANSING

| Income Code \& Description | $\begin{aligned} & \underline{\text { Actual }} \\ & \underline{2013 / 14} \\ & \hline \end{aligned}$ | Original Budget 2014/15 | Proposed Budget 2015/16 | Annual Increase / Decrease ( - ) $\%$ | Comments | Proposed Budget 2016/17 | $\frac{\text { Proposed }}{\text { Budget }}$ <br> $\underline{2017 / 18}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| FEES \& CHARGES |  |  |  |  |  |  |  |
| KMF000-10532 - Bulky Domestic Fees | -£29,653 | - £30,000 | -£30,000 | NO CHANGE |  | - £30,000 | £ $£ 30,000$ |
|  | - $£ 29,653$ | - $£ 30,000$ | - ¢ 30,000 | NO CHANGE |  | - $£ 30,000$ | - $£ 30,000$ |

2015/16 FEES \& CHARGES PROPOSED FOR :ARTS, EVENTS \& HERITAGE

| BUDGET POSITION SUMMARY - ARTS, EVENTS \& HERITAGE

| Income Code \& Description | $\begin{aligned} & \text { Actual } \\ & \underline{2013 / 14} \end{aligned}$ | Original Budget 2014/15 | $\frac{\text { Proposed }}{\text { Budget }}$ $\underline{2015 / 16}$ | Annual Increase / Decrease (-) \% | Comments | $\begin{aligned} & \frac{\text { Proposed }}{\text { Budget }} \\ & \underline{2016 / 17} \end{aligned}$ | $\begin{aligned} & \frac{\text { Proposed }}{\text { Budget }} \\ & \underline{2017 / 18} \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SALES |  |  |  |  |  |  |  |
| DEA000-10101 - Miscellaneous Sales | - £5,840 | - 1,600 | -£1,600 | NO CHANGE |  | - 1,600 | -£1,600 |
| DEA000-10118-Sales Exhibitions | -£412 | -£500 | -£500 | NO CHANGE |  | - £500 | - 8500 |
| DEA000-10118 WJ0146- Donations | -£1,083 | - 11,000 | -£1,000 | NO CHANGE |  | -£1,000 | -£1,000 |
| DEA000-10692 - Room Hire | £0 | -£200 | -£200 | NO CHANGE |  | -£200 | -£200 |
| DDIO00-IO697- Income - Filming Income | £0 | - £10,000 | - $£ 10,000$ | NO CHANGE |  | £10,000 | ¢10,000 |
|  | - $£ 7,335$ | -£13,300 | -£13,300 | NO CHANGE |  | - £13,300 | -£13,300 |
|  |  |  |  |  |  |  |  |

## 2015/16 FEES \& CHARGES PROPOSED FOR :-

 HOUSING| Description | 2014/15 <br> Charge | PRICING STRATEGY |  |  |  |  | $\begin{aligned} & \text { Proposed } \\ & \text { 2015/16 } \\ & \text { Charge } \end{aligned}$ | Annual Increase / Decrease (-) \% | Comments |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | 召 |  |  |  |  |
| Outside Scope for VAT purposes |  |  |  |  |  |  |  |  |  |
| Average weekly hostel rents and service charges | £160.35 | $\times$ | $\checkmark$ | $\times$ | $\times$ | $\times$ | £160.35 | NO CHANGE |  |
| Managed dwelling rents | £130.72 | $\times$ | $\checkmark$ | $\times$ | $\times$ | $\times$ | £130.72 | NO CHANGE |  |
| Bed \& Breakfast/Nightly let weekly Charge | £14.49 | $\times$ | $\checkmark$ | $\times$ | $\times$ | $\times$ | £14.49 | NO CHANGE |  |

BUDGET POSITION SUMMARY - HOUSING



BUDGET POSITION SUMMARY - ENVIRONMENTAL HEALTH \& LICENSING

| Income Code \& Description | $\begin{aligned} & \text { Actual } \\ & \underline{2013 / 14} \end{aligned}$ | $\begin{aligned} & \frac{\text { Original }}{} \\ & \underline{\text { Budget }} \\ & \underline{2014 / 15} \end{aligned}$ | $\frac{\text { Proposed }}{\text { Budget }}$ $\underline{\underline{2015 / 16}}$ | Annual Increase / Decrease (-) \% | Comments | Proposed $\underline{\underline{\text { Budget }}}$ $\underline{2016 / 17}$ | $\begin{aligned} & \frac{\text { Proposed }}{} \\ & \underline{\text { Budget }} \\ & \underline{2017 / 18} \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| FEES \& CHARGES |  |  |  |  |  |  |  |
| EGA000-I0101-Miscellaneous Sales | -£2,365 | -£1,000 | -£1,000.00 | NO CHANGE |  | -£1,000.00 | -£1,000.00 |
| EGA000-10541- Drivers' Licences (Private Hire) | -£2,680 | -£2,000 | -£2,000.00 | NO CHANGE |  | -£2,000.00 | -£2,000.00 |
| EGA000-10542-Vehicle Licences (Private Hire) | -£18,219 | -£22,000 | -£22,000.00 | NO CHANGE |  | -£22,000.00 | -£22,000.00 |
| EGA000-10543- Operator Licences (Private Hire) | -£430 | -£1,500 | -£1,500.00 | NO CHANGE |  | -£1,500.00 | -£1,500.00 |
| EGA000-10545- Drivers' Licences (Hackney Carriage) | -£25,807 | -£41,880 | - £41,880.00 | NO CHANGE |  | - £41,880.00 | -£41,880.00 |
| EGA000-10546-Vehicle Licences (Hackney Carriage) | -£77,308 | -£60,000 | -£60,000.00 | NO CHANGE |  | -£60,000.00 | -£60,000.00 |
| EGA000-10548-Fees - Drivers' Tests | -£2,730 | -£1,200 | -£1,200.00 | NO CHANGE |  | -£1,200.00 | -£1,200.00 |
| EGA000-10549-Fees - Record Transfers | -£788 | -£500 | - $£ 500.00$ | NO CHANGE |  | -£500.00 | -£500.00 |
| EGA000-10551-Fees - Criminal | -£4,229 | £0 | £0.00 | NO CHANGE |  | £0.00 | £0.00 |
| EGD000-10558-Fees - Street Trading | -£462 | £0 | £0.00 | NO CHANGE |  | £0.00 | £0.00 |
| EGD000-10558 WJ0108 - Pavement Licences | -£4,514 | -£5,400 | -£5,400.00 | NO CHANGE |  | -£5,400.00 | -£5,400.00 |
| EGJ000-10558-Fees - Street Trading | -£2,431 | £0 | $£ 0.00$ | NO CHANGE |  | £0.00 | $£ 0.00$ |
| EGJ000-10558 WJ0107 - Street Trading | -£5,713 | -£6,000 | -£6,000.00 | NO CHANGE |  | -£6,000.00 | -£6,000.00 |
| EGJ000-10558 WJ0282 - Street Trading (Printed Matter) | -£3,930 | -£4,000 | - £4,000.00 | NO CHANGE |  | -£4,000.00 | -£4,000.00 |
|  | -£151,607 | -£145,480 | -£145,480 | NO CHANGE |  | -£145,480 | $-£ 145,480$ |
|  |  |  |  |  |  |  |  |

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2015/16 FEES \& CHARGES PROPOSED FOR :ENVIRONMENTAL HEALTH \& LICENSING (continued)

Prices quoted below are exclusive of VAT

| Description | 2014/15 Charge | PRICING STRATEGY |  |  |  |  | Proposed 2015/16 Charge | Annual Increase / Decrease (-) \% | Comments |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | $\begin{aligned} & \text { 召 } \\ & \text { 侖 } \end{aligned}$ |  |  |  |  |
| Outside Scope for VAT purposes |  |  |  |  |  |  |  |  |  |
| Sex Establishment Licence <br> Grant of Licence <br> Annual licence fee | $\begin{aligned} & £ 615.00 \\ & £ 315.00 \end{aligned}$ | * | $\checkmark$ | * $\times$ | x | $\times$ | $\begin{aligned} & £ 615.00 \\ & £ 315.00 \end{aligned}$ | NO CHANGE NO CHANGE |  |
| Sexual Entertainment Venue Licence |  | $\times$ | $\checkmark$ | $\times$ | $\times$ |  |  |  |  |
| Application for grant of licence <br> Fee on grant of licence | £300.00 | $\times$ | $\checkmark$ | $x$ | $\stackrel{x}{x}$ | $\stackrel{ }{\times}$ | £900.00 £315.00 | NO CHANGE |  |
| Renewal of licence | £315.00 | $\times$ | $\checkmark$ | $\times$ | $\times$ | * | £315.00 | NO CHANGE |  |
| Major variations (at officer's discretion) | £315.00 | $\times$ | $\checkmark$ | * | $\times$ | $\times$ | £315.00 | NO CHANGE |  |
| Minor variations (at officer's discretion) | $£ 89.00$ | $\times$ | $\checkmark$ | $\times$ | $\times$ | $\times$ | £89.00 | NO CHANGE |  |
| Skin Piercing Operator (each) | £50.00 | $\times$ | $\checkmark$ | $\times$ | $\times$ | $\times$ | £50.00 | NO CHANGE |  |
| Premises | £150.00 | $\times$ | $\checkmark$ | $\times$ | $\times$ | $\times$ | £150.00 | NO Change |  |
| Special Shop \& Other Animal Licences (excl Veterinary fees) |  |  |  |  |  |  |  |  |  |
| Pet Shops | £185.00 | $\times$ | $\checkmark$ | * | $\times$ | $\times$ | £185.00 | NO CHANGE |  |
| Dangerous Wild Animals | £200.00 | * | $\checkmark$ | $\times$ | $\times$ | $\times$ | £200.00 | NO CHANGE |  |
| Animal Boarding / Breeding Establishment annual registration (exc. Home boarding) | £290.00 | $\times$ | $\checkmark$ | * | $\times$ | $\times$ | £290.00 | NO CHANGE |  |
| Initial home Boarding registration | £150.00 | $\times$ | $\checkmark$ | $\times$ | $\times$ | $\times$ | £150.00 | NO CHANGE |  |
| Annual re-registration | £115.00 | $\times$ | $\checkmark$ | $\times$ | $\times$ | $\times$ | £115.00 | NO CHANGE |  |
| Annual re-registration (home boarding) | £75.00 | $\times$ | $\checkmark$ | $\times$ | $\times$ | * | £75.00 | NO CHANGE |  |
| Motor Salvage <br> Operator (Statutory fee) | $£ 0.00$ | $\times$ | $\checkmark$ | $\times$ | $\times$ | $\times$ | £0.00 |  |  |
| Scrap metal Dealers |  |  |  |  |  |  |  |  |  |
| Grant of Licence | £245.48 | $\times$ | $\checkmark$ | * | $\times$ | * | £245.48 | NO CHANGE |  |
| Renewal of Licence | £191.50 | $\times$ | $\checkmark$ | $\times$ | $\times$ | * | £191.50 | NO CHANGE |  |
| Variation of Licence | £51.00 | $\times$ | $\checkmark$ | * | $\times$ | $\times$ | £51.00 | NO Change |  |
| Change of Name | £51.00 | $\times$ | $\checkmark$ | $\times$ | $\times$ | * | $£ 51.00$ | NO CHANGE |  |
| Change of Site | £51.00 | * | $\checkmark$ | * | $\times$ | $\times$ | £51.00 | NO CHANGE |  |
| A request for a CRB check would be subject to VAT at the Standard rate. |  |  |  |  |  |  |  |  |  |
| A request for a CRB check which forms part of a Licence application would be Outside Scope for VAT purposes. |  |  |  |  |  |  |  |  |  |
| CRB checks <br> Criminal Records Bureau check for selected licences Statutory fee plus admin fee of $£ 7$ | $\begin{aligned} & £ 44.00 \\ & £ 51.00 \end{aligned}$ | $\times$ | $\stackrel{*}{*}$ | * | $\times$ | $\checkmark$ | $\begin{aligned} & £ 44.00 \\ & £ 51.00 \end{aligned}$ | NO CHANGE NO CHANGE |  |

BUDGET POSITION SUMMARY - ENVIRONMENTAL HEALTH \& LICENSING

| Income Code \& Description | $\begin{aligned} & \underline{\text { Actual }} \\ & \underline{2013 / 14} \end{aligned}$ | Original <br> Budget <br> 2014/15 | $\frac{\text { Proposed }}{\text { Budget }}$ $\underline{2015 / 16}$ | Annual Increase / Decrease (-) \% | Comments | $\begin{aligned} & \text { Proposed } \\ & \underline{\text { Budget }} \\ & \underline{2016 / 17} \end{aligned}$ | $\begin{aligned} & \frac{\text { Proposed }}{\text { Budget }} \\ & \underline{2017 / 18} \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| FEES \& CHARGES |  |  |  |  |  |  |  |
| EBL000-10559 - Motor Salvage Operator | -£4,072 | £0 | £0.00 | NO Change |  | £0.00 | £0.00 |
| ECE000-10578- Skin Piercing / Tattooing | - £1,020 | -£500 | -£500.00 | NO CHANGE |  | -£500.00 | -£500.00 |
| EGA000-10551- Fees-Criminal Records Bureau | -£4,229 | £0 | £0.00 | NO CHANGE |  | £0.00 | £0.00 |
| EGE000-10556- Other Licences (incl Sex Establishment) | -£930 | -£310 | -£310.00 | NO CHANGE |  | -£310.00 | -£310.00 |
| EGG000-10552-Registration Fees | £0 | £0 | £0.00 | NO CHANGE |  | £0.00 | £0.00 |
| EGG000-10553 WJ0091- LA 2003 Prem Lic Annual Fee | £0 | £0 | £0.00 | NO CHANGE |  | £0.00 | £0.00 |
| EFC000-10555-Pet/Dog Breeding/Game Dealers | -¢525 | £0 | £0.00 | NO CHANGE |  | £0.00 | £0.00 |
| EFC000-10568-Kennelling | -£3,099 | $-£ 1,300$ | -£1,300.00 | NO CHANGE |  | - $£ 1,300.00$ | -£1,300.00 |
|  | -£13,874 | - $£ 2,110$ | -£2,110 | NO CHANGE |  | -£2,110 | -£2,110 |
|  |  |  |  |  |  |  |  |

## 2015/16 FEES \& CHARGES PROPOSED FOR :-

ENVIRONMENTAL HEALTH \& LICENSING (continued)

| Description | 2014/15 Charge | PRICING STRATEGY |  |  |  |  | $\begin{aligned} & \text { Proposed } \\ & \text { 2015/16 } \\ & \text { Charge } \end{aligned}$ | Annual Increase / Decrease (-) \% | Comments |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | 召 |  |  |  |  |
| Outside Scope for VAT purposes |  |  |  |  |  |  |  |  |  |
| GAMBLING ACT 2005 New applications |  |  |  |  |  |  |  |  |  |
| Bingo | £843.00 | $\times$ | $\checkmark$ | * | $\times$ | $\times$ | £843.00 | No Change |  |
| Betting (off-course) | £843.00 | $\times$ | $\checkmark$ | $\times$ | * | * | £843.00 | no change |  |
| Betting (track) | £843.00 | $\times$ | $\checkmark$ | $\times$ | $\times$ | $\times$ | £843.00 | NO CHANGE |  |
| Adult Gaming Centre | £843.00 | $\times$ | $\checkmark$ | $\times$ | $\times$ | * | £843.00 | NO CHANGE |  |
| Family Entertainment Centre | £843.00 | $\times$ | $\checkmark$ | $\times$ | $\times$ | $\times$ | £843.00 | NO CHANGE |  |
| Family Entertainment Centre with permit | £315.00 | $\times$ | $\checkmark$ | $\times$ | $\times$ | $\times$ | £315.00 | NO CHANGE |  |
| Licensed Premises Gaming Machine Notification | £50.00 | $\times$ | * | $\times$ | $\times$ | $\checkmark$ | £50.00 | NO CHANGE |  |
| Licensed Premises Gaming Machine Notification permit | £100.00 | $\times$ | $\times$ | $\times$ | $\times$ | $\checkmark$ | £100.00 | NO CHANGE |  |
| Club Gaming Permit | £100.00 | $\times$ | $\times$ | $\times$ | $\times$ | $\checkmark$ | £100.00 | NO CHANGE |  |
| Club Gaming Machine Permit | £100.00 | $\times$ | $\times$ | $\times$ | $\times$ | $\checkmark$ | £100.00 | NO CHANGE |  |
| Small society lottery | £40.00 | $\times$ | * | $\times$ | $\times$ | $\checkmark$ | £40.00 | NO CHANGE |  |
| Prize Gaming Permit | £100.00 | $\times$ | $\times$ | $\times$ | $\times$ | $\checkmark$ | £100.00 | NO CHANGE |  |
| Miscellaneous fees |  |  |  |  |  |  |  |  |  |
| Duplicate licences | £25.00 | $\times$ | $\checkmark$ | $\times$ | $\times$ | $\times$ | £25.00 | NO CHANGE |  |
| Change of circumstances | £50.00 | $\times$ | $\checkmark$ | $\times$ | $\times$ | * | £50.00 | NO CHANGE |  |
| Provisional statements | £803.00 | $\times$ | $\checkmark$ | $\times$ | $\times$ | $\times$ | £803.00 | No change |  |
| Transfer of licence re-instatement of licence | £843.00 | $\times$ | $\checkmark$ | $\times$ | $\times$ | $\times$ | £843.00 | NO CHANGE |  |
| Variarion of licence | £843.00 | $\times$ | $\checkmark$ | $\times$ | $\times$ | $\times$ | £843.00 | NO CHANGE |  |
| centre permit | £25.00 | $\times$ | * | $\times$ | $\times$ | $\checkmark$ | £25.00 | NO CHANGE |  |
| copy of prize gaming or family entertainment permit | £25.00 | $\times$ | $\times$ | $\times$ | * | $\checkmark$ | £25.00 | NO CHANGE |  |

2015/16 FEES \& CHARGES PROPOSED FOR :ENVIRONMENTAL HEALTH \& LICENSING (continued)


BUDGET POSITION SUMMARY - ENVIRONMENTAL HEALTH \& LICENSING

| Income Code \& Description | $\begin{aligned} & \underline{\text { Actual }} \\ & \underline{2013 / 14} \end{aligned}$ | $\begin{aligned} & \frac{\text { Original }}{\text { Budget }} \\ & \underline{2014 / 15} \end{aligned}$ | $\begin{aligned} & \frac{\text { Proposed }}{} \\ & \underline{\text { Budget }} \\ & \underline{2015 / 16} \end{aligned}$ | Annual Increase / Decrease (-) \% | Comments | $\begin{aligned} & \frac{\text { Proposed }}{} \\ & \underline{\text { Budget }} \\ & \underline{2016 / 17} \end{aligned}$ | $\begin{aligned} & \frac{\text { Proposed }}{} \\ & \underline{\text { Budget }} \\ & \underline{2017 / 18} \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| FEES \& CHARGES |  |  |  |  |  |  |  |
| EGB000-10533-Fees - Special Commercial | £0 | -£5,180 | £0.00 |  |  | £0.00 | £0.00 |
| EGB000-10552-Registration Fees | -£1,260 | £0 | £0.00 | NO CHANGE |  | £0.00 | £0.00 |
| EGB000-10553-Fees - Licensing Act 2003 | - £17,428 | £1,000 | -£9,000.00 | -1,000.00\% |  | -£9,000.00 | -£9,000.00 |
| EGB000-10553 WJ0090 - LA 2003 Prem Lic App Fee | -£3,960 | - $£ 2,500$ | -£2,500.00 | NO CHANGE |  | -£2,500.00 | -£2,500.00 |
| EGB000-10553 WJ0091-LA 2003 Prem Lic Annual Fee | -£66,391 | -£55,040 | -£55,040.00 | NO CHANGE |  | -£55,040.00 | -£55,040.00 |
| EGB000-10553 WJ0092-LA 2003 Prem Lic Var Fee | -£5,697 | -£8,000 | -£8,000.00 | NO CHANGE |  | -£8,000.00 | -£8,000.00 |
| EGB000-10553 WJ0093-LA 2003 Prem Lic Misc Fee | -£474 | -£500 | -£500.00 | NO CHANGE |  | -£500.00 | -£500.00 |
| EGB000-10553 WJ0095-LA 2003 Club Cert Annual Fee | £0 | -£3,340 | £0.00 |  |  | £0.00 | $£ 0.00$ |
| EGB000-I0553 WJ0096-LA 2003 Club Cert Var Fee | £0 | £0 | £0.00 | NO CHANGE |  | £0.00 | £0.00 |
| EGB000-10553 WJ0098-LA 2003 Personal Licences App Fee | -£2,412 | -£2,000 | -£2,000.00 | NO CHANGE |  | -£2,000.00 | -£2,000.00 |
| EGB000-10553 WJ0099- LA 2003 Personal Licences Misc Fee | -£609 | -£300 | -£300.00 | NO CHANGE |  | -£300.00 | -£300.00 |
| EGB000-10553 Wj0100 - LA 2003 Temp Event Notices App Fee | -£2,846 | -£4,500 | -£4,500.00 | NO CHANGE |  | -£4,500.00 | -£4,500.00 |
| EGB000-10604 - Income Court | £0 | £0 | $£ 0.00$ | NO CHANGE |  | £0.00 | $£ 0.00$ |
| EGC000-10552-GA 2005 Registration Fees | -£320 | -£1,200 | - $£ 1,200.00$ | NO CHANGE |  | -£1,200.00 | - $£ 1,200.00$ |
| EGC000-10553-Fees - Licensing Act 2003 | £0 | £0 | £0.00 | NO CHANGE |  | £0.00 | £0.00 |
| EGC000-10554 - Fees - Amusement Machines | -£1,150 | -£850 | -£850.00 | NO CHANGE |  | -£850.00 | -£850.00 |
| EGC000-10557- Fees - GA 2005 | - $£ 1,050$ | £0 | £0.00 | NO CHANGE |  | £0.00 | £0.00 |
| EGC000-10557 WJ0102 - GA 2005 Adult Gaming Centres | -£2,150 | -£4,000 | -£4,000.00 | NO CHANGE |  | -£4,000.00 | -£4,000.00 |
| EGC000-10557 WJ0103 - GA 2005 Betting Shops | - £10,558 | -£9,970 | -£9,970.00 | NO CHANGE |  | -£9,970.00 | -£9,970.00 |
| EGC000-10557 WJ0104 - GA 2005 Clubs | -£650 | -£600 | -£600.00 | NO CHANGE |  | -£600.00 | -£600.00 |
| EGC000-10557 WJ0105-GA 2005 Tracks | £0 | - $£ 1,000$ | £0.00 |  |  | £0.00 | $£ 0.00$ |
| EGC000-10557 WJ0106-GA 2005 Bingo | -£3,893 | -£2,800 | -£2,800.00 | NO CHANGE |  | -£2,800.00 | -£2,800.00 |
|  | -£120,846 | -£100,780 | -£101,260 | 0.48 \% |  | -£101,260 | -£101,260 |
|  |  |  |  |  |  |  |  |

## COMMUNITY \& CUSTOMER SERVICES

## 2015/16 FEES \& CHARGES PROPOSED FOR :ENVIRONMENTAL HEALTH \& LICENSING (continued)



BUDGET POSITION SUMMARY - ENVIRONMENTAL HEALTH \& LICENSING

| Income Code \& Description | $\begin{aligned} & \underline{\text { Actual }} \\ & \underline{2013 / 14} \end{aligned}$ | $\begin{aligned} & \frac{\text { Original }}{\text { Budget }} \\ & \frac{2014 / 15}{} \end{aligned}$ | $\frac{\text { Proposed }}{\text { Budget }}$ $\underline{2015 / 16}$ | Annual Increase / Decrease (-) \% | Comments | $\begin{aligned} & \frac{\text { Proposed }}{\text { Budget }} \\ & \underline{2016 / 17} \end{aligned}$ | $\frac{\text { Proposed }}{\text { Budget }}$ $\underline{2017 / 18}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| FEES \& CHARGES |  |  |  |  |  |  |  |
| EFG000-10562 - Wasps Nests | - $£ 7,683$ | -£10,000 | - £10,000.00 | NO CHANGE | NOTE: TBC a ater meeing with Many Lewis \& Jo Wagsatale | -£ $10,000.00$ | -£10,000.00 |
| EFG000-10565- Other Pests | - $£ 7,257$ | -£7,590 | -£7,590.00 | NO CHANGE |  | - $17,590.00$ | -£7,590.00 |
| EFG000-10566-Animal Fleas | -£414 | -£600 | -£500.00 | -16.67\% |  | -£600.00 | -£600.00 |
| EFG000-10567-Rats \& Mice | -£1,083 | - 22,000 | -£1,000.00 | -50.00\% |  | - $22,000.00$ | - £2,000.00 |
| EFG000-10563 - Pest Control Contracts | -£2,298 | -£4,000 | - $£ 2,200.00$ | -45.00\% |  | -£4,000.00 | -£4,000.00 |
|  | -£18,734 | -£24,190 | -£21,290 | -11.99\% |  | -£24,190 | -£24,190 |
|  |  |  |  |  |  |  |  |

## COMMUNITY \& CUSTOMER SERVICES

## 2015/16 FEES \& CHARGES PROPOSED FOR :- <br> ENVIRONMENTAL HEALTH \& LICENSING (continued)

Prices quoted below are exclusive of VAT

| Description | $2014 / 15$ <br> Charge | PRICING STRATEGY |  |  |  |  | Proposed 2015/16 Charge |  | Comments |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Tin 管 |  |  | Annual Increase / Decrease (-) \% |  |
| Where an agreement is in place, the charge would be subject to VAT at the Standard rate. |  |  |  |  |  |  |  |  |  |
| Where an agreement is NOT in place, the charge would be Outside Scope for VAT purposes. |  |  |  |  |  |  |  |  |  |
| STRAY DOGS |  |  |  |  |  |  |  |  |  |
| Stray dogs fine (set by statute) 1st Day Kennelling charge \& administration Concessionary rate | $\begin{aligned} & £ 25.00 \\ & £ 75.00 \\ & £ 37.50 \end{aligned}$ | $\times$ $\times$ $\times$ $\times$ | x $\times$ $\times$ $\times$ | $\begin{aligned} & x \\ & \checkmark \\ & \checkmark \end{aligned}$ | $\mathbf{x}$ $\mathbf{x}$ $\mathbf{x}$ | $\begin{aligned} & \checkmark \\ & x \\ & x \end{aligned}$ | $\begin{aligned} & £ 25.00 \\ & £ 75.00 \\ & £ 37.50 \end{aligned}$ | NO CHANGE <br> NO CHANGE <br> NO CHANGE |  |
| Additional daily Kennel Charges Concessionary rate | $\begin{aligned} & £ 4.00 \\ & £ 2.00 \end{aligned}$ | $\begin{aligned} & x \\ & x \end{aligned}$ | $\begin{aligned} & \mathbf{x} \\ & \mathbf{x} \end{aligned}$ | $\begin{aligned} & \checkmark \\ & \checkmark \end{aligned}$ | $\begin{aligned} & x \\ & x \end{aligned}$ | $\begin{aligned} & x \\ & x \end{aligned}$ | $\begin{aligned} & £ 4.00 \\ & £ 2.00 \end{aligned}$ | NO CHANGE NO CHANGE |  |

BUDGET POSITION SUMMARY - ENVIRONMENTAL HEALTH \& LICENSING

| Income Code \& Description | $\begin{aligned} & \underline{\text { Actual }} \\ & \underline{2013 / 14} \end{aligned}$ | Original <br> Budget <br> 2014/15 | $\begin{aligned} & \frac{\text { Proposed }}{\text { Budget }} \\ & \underline{2015 / 16} \end{aligned}$ | Annual Increase / Decrease (-) \% | Comments | $\begin{aligned} & \frac{\text { Proposed }}{\text { Budget }} \\ & \underline{2016 / 17} \end{aligned}$ | $\frac{\text { Proposed }}{\text { Budget }}$ $\underline{2017 / 18}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| FEES \& CHARGES |  |  |  |  |  |  |  |
| EFC000-10555 - Pet/Dog Breeding/Game Dealers EFC000-10568 - Income from Kennelling EFC000-10569 - Income - Microchip Service EFC000-10607 - Income - Administration Charges | $\begin{array}{r} -£ 525 \\ -£ 3,099 \\ £ 0 \\ £ 0 \end{array}$ | $\begin{array}{r} £ 0 \\ -£ 1,300 \\ £ 0 \\ £ 0 \end{array}$ | $\begin{array}{r} £ 0.00 \\ -£ 1,300.00 \\ £ 0.00 \\ £ 0.00 \end{array}$ | NO CHANGE NO CHANGE NO CHANGE NO CHANGE |  | $£ 0.00$ $-£ 1,300.00$ $£ 0.00$ $£ 0.00$ | $\begin{array}{r} £ 0.00 \\ -£ 1,300.00 \\ £ 0.00 \\ £ 0.00 \end{array}$ |
|  | -£3,624 | - 11,300 | - 11,300 | NO CHANGE |  | £1,300 | - 11,300 |
|  |  |  |  |  |  |  |  |

## 2015/16 FEES \& CHARGES PROPOSED FOR :ENVIRONMENTAL ABANDONED VEHICLES

## Prices quoted below are exclusive of VAT



BUDGET POSITION SUMMARY - SPECIAL COLLECTIONS \& STREET CLEANSING

| Income Code \& Description | $\begin{aligned} & \underline{\text { Actual }} \\ & \underline{2013 / 14} \end{aligned}$ | $\begin{aligned} & \text { Original } \\ & \begin{array}{l} \text { Budget } \\ \underline{2014 / 15} \end{array} \end{aligned}$ | $\frac{\text { Proposed }}{\text { Budget }}$ $\underline{2015 / 16}$ | Annual Increase / Decrease (-) \% | Comments | $\begin{aligned} & \frac{\text { Proposed }}{\text { Budget }} \\ & \underline{2016 / 17} \end{aligned}$ | $\frac{\text { Proposed }}{\text { Budget }}$ $\underline{2017 / 18}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SALES |  |  |  |  |  |  |  |
| KKB004-10112 - Sales of Abandoned Vehicles | -£554 | - 11,800 | - £1,800 | NO CHANGE |  | - $£ 1,800$ | - $£ 1,800$ |
|  | -£554 | - 11,800 | - £1,800 | NO CHANGE |  | - $£ 1,800$ | - £1,800 |
|  |  |  |  |  |  |  |  |

## Prices quoted below are exclusive of VAT



BUDGET POSITION SUMMARY - ENVIRONMENTAL HEALTH \& LICENSING

| Income Code \& Description | $\begin{aligned} & \underline{\text { Actual }} \\ & \underline{2013 / 14} \end{aligned}$ | Original <br> Budget <br> 2014/15 | $\begin{aligned} & \frac{\text { Proposed }}{\text { Budget }} \\ & \underline{2015 / 16} \end{aligned}$ | Annual Increase / Decrease (-) $\%$ | Comments | $\frac{\text { Proposed }}{\text { Budget }}$ $\underline{2016 / 17}$ | $\frac{\text { Proposed }}{\text { Budget }}$ <br> $\underline{2017 / 18}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SALES |  |  |  |  |  |  |  |
| EDG000-10101 - Climate Change - Miscellaneous Sales FEES \& CHARGES | £0 | £0 | £0.00 | NO CHANGE |  | £0.00 | £0.00 |
| EBA000-10501- Fixed Penalty Notice | £0 | £0 | £0.00 | No Change |  | £0.00 | £0.00 |
| EBA000-10607- Income Administration Charges | £0 | £0 | £0.00 | NO CHANGE |  | £0.00 | £0.00 |
| ECE000-10537- Health \& Safety - Miscellaneous Fees | - £8,210 | -£3,000 | - £3,000.00 | No CHANGE |  | -£3,000.00 | -£3,000.00 |
| ECJ000-10502 - Income Training Courses (Food Safety) | -£5,231 | -£4,000 | -£4,000.00 | NO CHANGE |  | -£4,000.00 | -£4,000.00 |
| ECJ000-10604 - Income - Court | -£2,170 | £0 | £0.00 | No Change |  | £0.00 | £0.00 |
| ECJ000-10689 - Income Food Certificates | - £8,120 | -£4,000 | -£4,000.00 | No CHANGE |  | -£4,000.00 | -£4,000.00 |
| EDC000-10604- Income - Court | -£4,965 | £0 | £0.00 | No CHANGE |  | £0.00 | £0.00 |
| EDC000-10504-Inspection Fees | -£3,300 | - $£ 2,000$ | - $£ 2,000.00$ | NO CHANGE |  | -£2,000.00 | -£2,000.00 |
| EDCOOO-10631- Income HMO Registration Fees | - £5,060 | -£5,000 | - £5,000.00 | No Change |  | -£5,000.00 | -£5,000.00 |
| EDD000-10572 - Fees-EPA 1990 | -£5,136 | -£5,140 | -£5,000.00 | -2.72\% |  | -£5,000.00 | -£5,000.00 |
| EDF000-10537-Public Health - Miscellaneous Fees | -£1,952 | £0 | £0.00 | No Change |  | $£ 0.00$ | £0.00 |
| EDH000-10501 - Envirocrime - Fixed Penalty Notice | -£26,040 | -£27,790 | -£25,000.00 | -10.04\% |  | -£25,000.00 | -£25,000.00 |
| EDH000-10604-Envirocrime - Income - Court | -£5,377 | £0 | £0.00 | NO CHANGE |  | £0.00 | $£ 0.00$ |
|  | -£75,561 | -£50,930 | -£48,000 | -5.75\% |  | -£48,000 | - ¢48,000 |

## COMMUNITY \& CUSTOMER SERVICES

## 2015/16 FEES \& CHARGES PROPOSED FOR :-

INFORMATION UNIT \& CUSTOMER SERVICES

| Description | 2014/15 Charge | PRICING STRATEGY |  |  |  |  | Proposed <br> 2015/16 <br> Charge | Annual Increase / Decrease (-) \% | Comments |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | 㔻 |  |  |  |  |
| Outside Scope for VAT purposes |  |  |  |  |  |  |  |  |  |
| Street Naming and Numbering :Change to existing property New Build | £55.00 | $\checkmark$ | $\times$ | * | $\times$ |  | £55.00 | NO CHANGE |  |
| 1 Plot | £55.00 | $\checkmark$ | $\times$ | $\times$ | $\times$ | $\times$ | £55.00 | NO CHANGE |  |
| 2-5 Plots | £110.00 | $\checkmark$ | $\times$ | $\times$ | $\times$ | $\times$ | £110.00 | No Change |  |
| 6-10 Plots | £165.00 | $\checkmark$ | $\times$ | $\times$ | $\times$ | $\times$ | £165.00 | NO CHANGE |  |
| 11-20 Plots | £220.00 | $\checkmark$ | $\times$ | * | $\times$ | $\times$ | £220.00 | NO CHANGE |  |
| 21-25 Plots | £275.00 | $\checkmark$ | $\times$ | $\times$ | $\times$ | * | £275.00 | NO CHANGE |  |
| 26-50 Plots | £330.00 | $\checkmark$ | $\times$ | $\times$ | $\times$ | $\times$ | £330.00 | NO CHANGE |  |
| 51-75 Plots | £440.00 | $\checkmark$ | $\times$ | $\times$ | $\times$ | * | £440.00 | NO CHANGE |  |
| 76-100 Plots | £550.00 | $\checkmark$ | $\times$ | $\times$ | $\times$ | $\times$ | £550.00 | NO CHANGE |  |
| 101-150 Plots | £660.00 | $\checkmark$ | $\times$ | * | $\times$ | $\times$ | £660.00 | NO CHANGE |  |
| 151-250 Plots | £750.00 | $\checkmark$ | $\times$ | $\times$ | $\times$ | $\times$ | £750.00 | NO CHANGE |  |
| More than 250 Plots | $£ 750.00$ plus | $\checkmark$ | $\times$ | $\times$ | $\times$ | * | £750.00 plus | NO CHANGE |  |
|  | $£ 2.00$ per unit |  |  |  |  |  | $£ 2.00$ per unit | NO CHANGE |  |
| New street name and postal numbers for a new development | $£ 165.00$ fee for street name plus postal nos based on nos of plots shown above | $\checkmark$ | $\times$ | * | $\times$ | $\times$ | $£ 165.00$ fee for street name plus postal nos based on nos of plots shown above | No Change |  |
| Existing property - registration of property details with Royal Mail and / or utility companies | £55.00 per property | $\checkmark$ | $\times$ | $\times$ | $\times$ | $\times$ | £55.00 per property | NO CHANGE |  |
| Subdividing an existing property | $£ 85.00$ unit per property | $\checkmark$ | $\times$ | * | $\times$ | $\times$ | $\begin{array}{r} £ 85.00 \\ \text { unit per property } \end{array}$ | NO CHANGE |  |
| Renaming a street at the request of residents | £200.00 plus £30 per property | $\checkmark$ | $\times$ | * | $\times$ | $\times$ | £200.00 plus $£ 30$ per property | NO CHANGE |  |

BUDGET POSITION SUMMARY - INFORMATION UNIT \& CUSTOMER SERVICES

| Income Code \& Description | $\begin{aligned} & \underline{\text { Actual }} \\ & \underline{2013 / 14} \end{aligned}$ | Original <br> Budget <br> 2014/15 | $\frac{\text { Proposed }}{\text { Budget }}$ $\underline{2015 / 16}$ | Annual Increase / Decrease (-) \% | Comments | $\frac{\text { Proposed }}{\text { Budget }}$ $\underline{2016 / 17}$ | $\frac{\text { Proposed }}{\text { Budget }}$ $\underline{2017 / 18}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| FEES \& CHARGES |  |  |  |  |  |  |  |
| ADW000-I0536 - Miscellaneous Charges ADX000-10122 - Sales - Nappy Sacks ADX000-10537 - Miscellaneous Fees \& Charges | -£13,353 | -£10,000 | -£10,000.00 | NO CHANGE |  | -£10,000.00 | -£10,000.00 |
|  | -£1,631 | £0 | £0.00 | NO CHANGE |  | £0.00 | £0.00 |
|  | -£413 | £0 | £0.00 | NO CHANGE |  | £0.00 | £0.00 |
|  | -£15,396 | -£10,000 | -£10,000 | NO CHANGE |  | - £10,000 | - £10,000 |
|  |  |  |  |  |  |  |  |

Prices quoted below are exclusive of VAT except for car parking at The Avenue, Town Hall and Longspring


BUDGET POSITION SUMMARY - PARKING SERVICES

| Income Code \& Description | $\begin{aligned} & \underline{\text { Actual }} \\ & \underline{2013 / 14} \\ & \hline \end{aligned}$ | $\begin{aligned} & \frac{\text { Original }}{\text { Budget }} \\ & \underline{\underline{2014 / 15}} \end{aligned}$ | $\begin{aligned} & \frac{\text { Proposed }}{\text { Budget }} \\ & \underline{2015 / 16} \end{aligned}$ | $\begin{gathered} \text { Annual } \\ \text { Increase / } \\ \text { Decrease (-) } \\ \% \\ \hline \end{gathered}$ | Comments | $\frac{\text { Proposed }}{\frac{\text { Budget }}{201917}}$ <br> 2016/17 | $\begin{aligned} & \frac{\text { Proposed }}{\text { Budget }} \\ & \underline{2017 / 18} \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| FEES \& CHARGES |  |  |  |  |  |  |  |
| GEA000-10632-Transport Subsidies - Staff Bus Permits | -£3,368 | £0 | 0.00 | NO CHANGE |  | 0.00 | 0.00 |
| GGA000-10103- Publications / Minutes | -£14 | £0 | 0.00 | NO CHANGE |  | 0.00 | 0.00 |
| GGA000-10536-Miscellaneous Charges | £0 | £0 | 0.00 | No CHANGE |  | 0.00 | 0.00 |
| Longspring |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |
| KFC000-10623- Income-Parking Fees | -£151,811 | $-£ 165,000$ | -165,000.00 | NO CHANGE |  | -165,000.00 | -165,000.00 |
| KFC000-10624- Income-Season Tickets | - £6,469 | -£14,400 | -14,400.00 | NO CHANGE |  | -14,400.00 | -14,400.00 |
| Car Parks - Other Sites |  |  |  |  |  |  |  |
| KFE000-10101 - Miscellaneous Sales | £0 | £0 | 0.00 | NO CHANGE |  | 0.00 | 0.00 |
| KFE000-10901 - Rent | -£27,789 | -£14,750 | -14,750.00 | NO CHANGE |  | -14,750.00 | -14,750.00 |
| KFE000-10902-Rent - Advertising Site | -£11,520 | -£9,410 | -9,410.00 | No Change |  | -9,410.00 | -9,410.00 |
| Town Hall |  |  |  |  |  |  |  |
| BEA001-10623- Income-Parking Fees (Staff) | - £20,750 | $-£ 26,000$ | -26,000.00 | NO CHANGE |  | -26,000.00 | -26,000.00 |
| KFD000-10623- Income-Parking Fees | -£43,013 | $-£ 25,000$ | -25,000.00 | NO CHANGE |  | -25,000.00 | -25,000.00 |
| Controlled Parking Zone |  |  |  |  |  |  |  |
| HDR000-10620 - Permit Charges | -£261,920 | -£251,000 | -251,000.00 | No CHANGE |  | -251,000.00 | -251,000.00 |
| HDR000-10621-Pay \& Display Receipts | -£499,914 | - £450,000 | -450,000.00 | NO CHANGE |  | -450,000.00 | -450,000.00 |
| HDR000-10623-Income - Parking Fees | -£11,938 | - £10,000 | -10,000.00 | NO CHANGE |  | -10,000.00 | -10,000.00 |
| HDR000-10683-Penalty Charges | - ¢651,247 | - £550,000 | -550,000.00 | NO CHANGE |  | -550,000.00 | -550,000.00 |
| HDR001-10622 - Income Other Local Authorities | £0 | - 11,550 | -1,550.00 | NO CHANGE |  | -1,550.00 | -1,550.00 |
| HDR001-10622 WJo134 - Dacorum Borough Council (Net) | - £670,352 | - £15,000 | -15,000.00 | NO CHANGE |  | -15,000.00 | -15,000.00 |
| HDR002-10622 - Income Other Local Authorities | -£1,226 |  | 0.00 | NO CHANGE |  | 0.00 | 0.00 |
| HDR002-10622 WJ0082 - TRDC (Net) | -£297,773 | - £65,000 | -65,000.00 | NO CHANGE |  | -65,000.00 | -65,000.00 |
|  |  |  |  |  |  |  |  |
|  | -£2,673,017 | -£1,609,110 | - $11,609,110$ | NO CHANGE |  | £1,609,110 | £1,609,110 |
|  |  | Pa | 029 |  |  |  |  |

## PLANNING SERVICES

2015/16 FEES \& CHARGES PROPOSED FOR :-
BUILDING CONTROL


BUDGET POSITION SUMMARY - BUILDING CONTROL

| Income Code \& Description | $\begin{aligned} & \underline{\text { Actual }} \\ & \underline{2013 / 14} \end{aligned}$ | Original <br> Budget <br> 2014/15 | $\begin{aligned} & \frac{\text { Proposed }}{\text { Budget }} \\ & \underline{2015 / 16} \end{aligned}$ | Annual Increase / Decrease (-) \% | Comments | $\begin{aligned} & \frac{\text { Proposed }}{\text { Budget }} \\ & \underline{2016 / 17} \end{aligned}$ | $\frac{\text { Proposed }}{}$ $\underline{\text { Budget }}$ $\underline{2017 / 18}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SALES |  |  |  |  |  |  |  |
| GCA000-IO104 - Publications / Copy Documents | -£990 | - 11,000 | - $£ 1,000.00$ | NO CHANGE |  | - £1,000.00 | - £1,000.00 |
| Building Control | -£990 | - 11,000 | -£1,000 | NO CHANGE |  | -£1,000 | -£1,000 |
| FEES \& CHARGES |  |  |  |  |  |  |  |
| GCA000-10503 - Building Regulation-Application Fees | -£132,645 | - £100,000 | - $£ 100,000.00$ | NO CHANGE |  | - $£ 100,000.00$ | - £100,000.00 |
| GCA000-10504-Inspection Fees | -£108,299 | -£83,500 | -£83,500.00 | NO CHANGE |  | -£83,500.00 | -£83,500.00 |
| GCA000-10514 - Domestic Applications - Extensions | £0 | £0 | £0.00 | NO CHANGE |  | £0.00 | £0.00 |
| GCA000-10518- Building Regs - Regularisation | - £5,440 | - £5,000 | -£5,000.00 | NO CHANGE |  | -£5,000.00 | -£5,000.00 |
| GCA000-10519-Building Control Partnership | - $£ 7,864$ | - £8,000 | -£8,000.00 | NO CHANGE |  | -£8,000.00 | -£8,000.00 |
| Building Control | -£254,249 | -£196,500 | - £196,500 | NO CHANGE |  | - £196,500 | -£196,500 |
| Total | -£255,239 | -£197,500 | -£197,500 | NO CHANGE |  | - ¢197,500 | -£197,500 |
|  |  |  |  |  |  |  |  |





2015/16 FEES \& CHARGES PROPOSED FOR :-
DEVELOPMENT CONTROL (continued)

| Description | 2014/15 Charge | PRICING STRATEGY |  |  |  |  | Proposed 2015/16 Charge | Annual Increase / Decrease (-) \% | Comments |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | $\begin{aligned} & \text { 忍 } \\ & \text { n } \end{aligned}$ | $\begin{aligned} & 0,0 \\ & \sum_{1}^{2} \\ & E \pm \\ & \hline \mathbf{2} \end{aligned}$ |  |  |  |
| Standard rated \& inclusive of VAT |  |  |  |  |  |  |  |  |  |
| DEVELOPMENT CONTROL FEES <br> PRE APPLICATION ADVICE (Continued) |  |  |  |  |  |  |  |  |  |
| N.B. If a pre-application advice request is withdrawn prior to the preparation of a written response, half of the charge that has been paid will be refunded. |  |  |  |  |  |  |  |  |  |

BUDGET POSITION SUMMARY - DEVELOPMENT CONTROL

| Income Code \& Description | $\begin{aligned} & \underline{\text { Actual }} \\ & \underline{2013 / 14} \end{aligned}$ | Original Budget 2014/15 | $\begin{aligned} & \frac{\text { Proposed }}{\text { Budget }} \\ & \underline{2015 / 16} \end{aligned}$ | Annual Increase / Decrease (-) \% | Comments | Proposed <br> Budget <br> 2016/17 | Proposed Budget 2017/18 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SALES |  |  |  |  |  |  |  |
| GAA000-10106 - Publications / Maps | -£492 | £0 | $£ 0.00$ | NO CHANGE |  | £0.00 | $£ 0.00$ |
| Policy Team | -£492 | £0 | £0 |  |  | £0 | £0 |
| FEES \& CHARGES |  |  |  |  |  |  |  |
| GBA000-10505 - Pre-Application Advice | -£26,546 | -£5,600 | -£25,000.00 | 346.43\% |  | -£30,000.00 | -£30,000.00 |
| GBA000-10508 - Planning Application Fees | -£424,675 | -£275,000 | -£650,000.00 | 136.36 \% |  | -£700,000.00 | - £700,000.00 |
| GBA000-10517- UU Drafting Fees | -£17,850 | - £9,000 | £0.00 |  |  | £0.00 | £0.00 |
| GBA000-10609 - Staff Monitoring Costs | - $£ 11,150$ | - $£ 7,000$ | - $£ 7,000.00$ | NO CHANGE |  | -£5,000.00 | - $£ 2,000.00$ |
| Development Control | - £480,221 | -£296,600 | - £682,000 | 129.94\% |  | - $-735,000$ | - £732,000 |
| Total |  |  |  |  |  |  |  |
|  |  |  |  | 19.04 |  | - | $-\underline{2} 732,000$ |

2015/16 FEES \& CHARGES PROPOSED FOR :LAND CHARGES


BUDGET POSITION SUMMARY - LAND CHARGES


Prices quoted below are exclusive of VAT


## BUDGET POSITION SUMMARY - LEGAL FEES (INCL FILMING)

| Income Code \& Description | $\begin{aligned} & \frac{\text { Actual }}{2013 / 14} \\ & \underline{2} \end{aligned}$ | $\begin{aligned} & \frac{\text { Original }}{\text { Budget }} \\ & \underline{\text { 2014/15 }} \end{aligned}$ | $\begin{aligned} & \frac{\text { Proposed }}{\text { Budget }} \\ & \underline{\underline{2015 / 16}} \end{aligned}$ | Annual Increase / Decrease (-) \% | Comments | $\begin{aligned} & \frac{\text { Proposed }}{\text { Budget }} \\ & \underline{2016 / 17} \end{aligned}$ | $\begin{aligned} & \frac{\text { Proposed }}{\text { Budget }} \\ & \underline{\underline{2017 / 18}} \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| FEES \& CHARGES |  |  |  |  |  |  |  |
| ADH000-I0536 - Miscellaneous Charges AHX000-10602 - Income - Legal and Other Fees | $\begin{array}{r} -£ 5,445 \\ -£ 13,745 \end{array}$ | $\begin{array}{r} £ 0 \\ -£ 9,000 \end{array}$ | $\begin{array}{r} £ 0.00 \\ -£ 9,000.00 \end{array}$ | NO CHANGE NO CHANGE |  | $\begin{array}{r} £ 0.00 \\ -£ 9,000.00 \end{array}$ | $\begin{array}{r} £ 0.00 \\ -£ 9,000.00 \end{array}$ |
|  | -£19,190 | -£9,000 | -£9,000 | NO CHANGE |  | -£9,000 | -£9,000 |
|  |  |  |  |  |  |  |  |


| Description | PMO | NPMO | PRICING STRATEGY |  |  |  |  | PROFIT MAKING ORGS (PMO) |  | NON PROFIT MAKING ORGS (NPMO) |  | Comments |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2014/15 |  |  |  |  | 㠫 |  | $\begin{gathered} \text { Proposed } \\ \text { 2015/16 } \\ \text { Charge } \end{gathered}$ | Annual Increase / Decrease (-) \% | $\begin{gathered} \text { Proposed } \\ \text { 2015/16 } \\ \text { Charge } \end{gathered}$ | Annual Increase / Decrease \% |  |
| Exempt from VAT |  |  |  |  |  |  |  |  |  |  |  |  |
| COMMITTEE ROOM 1 (16 seats) |  |  |  |  |  |  |  |  |  |  |  |  |
| 1-3 Hours <br> Each additional hour <br> (Weekend bookings will incur an additional charge) <br> COMMITTEE ROOM 2 ( 24 seats) | £105.00 $£ 35.00$ | $\begin{aligned} & £ 0.00 \\ & £ 0.00 \end{aligned}$ | $\begin{aligned} & x \\ & x \end{aligned}$ | $\begin{aligned} & x \\ & x \end{aligned}$ | $\begin{aligned} & \checkmark \\ & \checkmark \end{aligned}$ | $\checkmark$ | $x$ | £105.00 £35.00 | NO CHANGE NO CHANGE | $£ 0.00$ $£ 0.00$ |  |  |
| 1-3 Hours <br> Each additional hour <br> (Weekend bookings will incur an additional charge) | $£ 135.00$ $£ 45.00$ | $£ 0.00$ $£ 0.00$ | $\begin{aligned} & x \\ & x \end{aligned}$ | $\begin{aligned} & x \\ & x \end{aligned}$ | $\begin{aligned} & \checkmark \\ & \checkmark \end{aligned}$ | $\checkmark$ | $\begin{array}{\|l} x \\ x \\ x \end{array}$ | £135.00 $£ 45.00$ | NO CHANGE NO CHANGE | $£ 0.00$ $£ 0.00$ |  |  |
| COUNCIL CHAMBER ( 44 seats) |  |  |  |  |  |  |  |  |  |  |  |  |
| (Refreshments are not permitted in the Council Chamber) <br> 1-3 Hours <br> Each additional hour <br> (Weekend bookings will incur an additional charge) | $£ 165.00$ $£ 55.00$ | $£ 0.00$ $£ 0.00$ | $\left.\begin{aligned} & x \\ & x \end{aligned} \right\rvert\,$ | $\left.\begin{aligned} & x \\ & x \end{aligned} \right\rvert\,$ | $\begin{aligned} & \checkmark \\ & \checkmark \end{aligned}$ | $\checkmark$ | $\begin{aligned} & x \\ & x \end{aligned}$ | £165.00 $£ 55.00$ | NO CHANGE NO CHANGE | £0.00 |  |  |
| TRAINING ROOM 1 (20 seats) |  |  |  |  |  |  |  |  |  |  |  |  |
| 1-3 Hours <br> Each additional hour <br> (Weekend bookings will incur an additional charge) | £105.00 $£ 35.00$ | $£ 0.00$ $£ 0.00$ | $\begin{aligned} & x \\ & x \end{aligned}$ | $\begin{aligned} & x \\ & x \end{aligned}$ | $\begin{aligned} & \checkmark \\ & \checkmark \end{aligned}$ | $\checkmark$ | $\begin{array}{\|l} x \\ x \end{array}$ | £105.00 $£ 35.00$ | NO CHANGE NO CHANGE | $£ 0.00$ $£ 0.00$ |  |  |
| TRAINING ROOM 2 ( 20 seats) |  |  |  |  |  |  |  |  |  |  |  |  |
| 1-3 Hours <br> Each additional hour <br> (Weekend bookings will incur an additional charge) <br> MEETING ROOM B ( 10 SEATS) | £135.00 $£ 45.00$ | $£ 0.00$ $£ 0.00$ | $\left.\begin{aligned} & x \\ & x \end{aligned} \right\rvert\,$ | $\begin{aligned} & x \\ & x \end{aligned}$ | $\begin{aligned} & \checkmark \\ & \checkmark \end{aligned}$ | $\checkmark$ | $\begin{aligned} & x \\ & x \end{aligned}$ | £135.00 $£ 45.00$ | NO CHANGE NO CHANGE | $£ 0.00$ $£ 0.00$ |  |  |
| 1-3 Hours <br> Each additional hour <br> (Weekend bookings will incur an additional charge) | £105.00 $£ 35.00$ | $£ 0.00$ $£ 0.00$ | $\left.\begin{aligned} & x \\ & x \end{aligned} \right\rvert\,$ | $\begin{aligned} & x \\ & x \end{aligned}$ | $\begin{aligned} & \checkmark \\ & \checkmark \end{aligned}$ | $\checkmark$ | $x$ | £105.00 $£ 35.00$ | NO CHANGE NO CHANGE | $£ 0.00$ $£ 0.00$ |  |  |
| MEETING ROOMS A C D (3 to 4) <br> 1 -3 Hours <br> Each additional hour | £105.00 $£ 35.00$ | $£ 0.00$ $£ 0.00$ | $\left.\begin{aligned} & \mathbf{x} \\ & \mathbf{x} \end{aligned} \right\rvert\,$ | $\begin{aligned} & x \\ & x \end{aligned}$ | $\begin{aligned} & \checkmark \\ & \checkmark \end{aligned}$ | $\checkmark$ | $\begin{aligned} & x \\ & \times \end{aligned}$ | $\begin{array}{r} £ 105.00 \\ £ 35.00 \end{array}$ | NO CHANGE NO CHANGE | £0.00 |  |  |
| Standard rated \& exclusive of VAT |  |  |  |  |  |  |  |  |  |  |  |  |
| OTHER CHARGES |  |  |  |  |  |  |  |  |  |  |  |  |
| Hire of laptop for period of hire <br> Hire of projector for period of hire <br> Flipchart pad (each) incl of pens (conditions apply) | $\begin{array}{r} £ 10.00 \\ £ 10.00 \\ £ 5.00 \end{array}$ | $\begin{array}{r} £ 10.00 \\ £ 10.00 \\ £ 5.00 \end{array}$ | $\left.\begin{aligned} & x \\ & x \\ & x \end{aligned} \right\rvert\,$ | $\begin{aligned} & x \\ & x \\ & x \end{aligned}$ | $\begin{aligned} & v \\ & \checkmark \\ & v \end{aligned}$ | $\begin{aligned} & x \\ & x \\ & x \end{aligned}$ | $\mathbf{x}$ | $\begin{array}{r} £ 10.00 \\ £ 10.00 \\ £ 5.00 \end{array}$ | NO CHANGE NO CHANGE NO CHANGE | $\begin{array}{r} £ 10.00 \\ £ 10.00 \\ £ 5.00 \end{array}$ | NO CHANGE NO CHANGE NO CHANGE |  |
| Weekend hire per hour on Saturdays (Staffing Costs) Weekend hire per hour on Sundays (Staffing Costs) | $\begin{aligned} & £ 51.68 \\ & £ 68.90 \end{aligned}$ | $\begin{aligned} & £ 51.68 \\ & £ 68.90 \end{aligned}$ | $\left.\begin{aligned} & x \\ & x \end{aligned} \right\rvert\,$ | $\begin{aligned} & x \\ & x \end{aligned}$ | $\begin{aligned} & \checkmark \\ & \checkmark \end{aligned}$ | $\begin{aligned} & x \\ & x \end{aligned}$ | $x$ | $\begin{aligned} & £ 51.68 \\ & £ 68.90 \end{aligned}$ | NO CHANGE NO CHANGE | $\begin{aligned} & £ 51.68 \\ & £ 68.90 \end{aligned}$ | NO CHANGE NO CHANGE |  |

BUDGET POSITION SUMMARY - TOWN HALL FACILITIES

| Income Code \& Description | $\begin{aligned} & \underline{\text { Actual }} \\ & \underline{2013 / 14} \end{aligned}$ | Original Budget 2014/15 | Proposed Budget 2015/16 | Annual <br> Increase / Decrease (-) \% | Comments | Proposed Budget 2016/17 | $\frac{\text { Proposed }}{\text { Budget }}$ $\underline{2017 / 18}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| LAND \& PROPERTY BASED CHARGES |  |  |  |  |  |  |  |
| KEC000-10901 - Rent (from BBC) <br> KEC000-10908 - Service Charge (from BBC) | $\begin{gathered} -£ 61,000 \\ -£ 26,632 \end{gathered}$ | $\begin{aligned} & -£ 61,000 \\ & -£ 25,000 \end{aligned}$ | $\begin{aligned} & -£ 61,000.00 \\ & -£ 25,000.00 \end{aligned}$ | NO CHANGE NO CHANGE |  | $\begin{aligned} - \\ -£ 61,000.0000 \\ \hline \end{aligned}$ | $\begin{aligned} & -£ 61,000.00 \\ & -£ 25,000,00 \end{aligned}$ |
|  | - £87,632 | - £86,000 | - £86,000 | NO CHANGE |  | - ¢86,000 | - $¢ 86,000$ |
|  |  |  |  |  |  |  |  |



BUDGET POSITION SUMMARY - ELECTIONS UNIT


2015/16 FEES \& CHARGES PROPOSED FOR :COUNCIL TAX

| Description | 2014/15 <br> Charge | PRICING STRATEGY |  |  |  |  | Proposed 2015/16 Charge | Annual Increase / Decrease (-) \% | Comments |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | $\begin{array}{\|l\|} \hline \text { 侖 } \end{array}$ |  |  |  |  |
| Outside Scope \& exclusive of VAT |  |  |  |  |  |  |  |  |  |
| Penalty Charge (Re : Single Person Discount) | $£ 70.00$ | $\times$ | $\times$ | $\times$ | * | $\checkmark$ | $£ 70.00$ | NO Change |  |

BUDGET POSITION SUMMARY - COUNCIL TAX

| Income Code \& Description | $\begin{aligned} & \underline{\text { Actual }} \\ & \underline{2013 / 14} \end{aligned}$ | $\begin{aligned} & \frac{\text { Original }}{\text { Budget }} \\ & \underline{2014 / 15} \end{aligned}$ | $\begin{aligned} & \frac{\text { Proposed }}{} \\ & \underline{\text { Budget }} \\ & \underline{2015 / 16} \end{aligned}$ | Annual Increase / Decrease (-) \% | Comments | Proposed Budget 2016/17 | $\begin{aligned} & \frac{\text { Proposed }}{} \\ & \underline{\text { Budget }} \\ & \underline{2017 / 18} \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| FEES \& CHARGES |  |  |  |  |  |  |  |
| BAD900-10683-Income - Penalty Charges | $£ 140$ | -£2,000 | -£2,000.00 | No Change |  | -£2,000.00 | -£2,000.00 |
|  | £140 | -£2,000 | -£2,000 | NO CHANGE |  | - 22,000 | - 22,000 |
|  |  |  |  |  |  |  |  |

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# FINANCE DIGEST 2014/15 

Financial Monitoring at

Period 7
October 2014

| Prepared By | $:$ Finance Shared Service |
| ---: | :--- |
| Date | $: 24 t h$ November 2014 |

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8 Council Tax and Business Rates Collection. ..... 8
1.1 The monthly Finance Digest is the Council's key tool for monitoring the financial performance of the organisation. It is designed to be used by Members, officers and to provide an overview to our customers and residents.
1.2 It is essential that the Council monitors its budgets throughout the year to ensure that it is meeting its strategic objectives and that corrective action is taken where necessary.
1.3 This document shows the expected financial position at the end of the financial year, based on the actual performance at the end of October 2014 (Period 7).
1.4 This document brings together a range of information which ultimately impacts on the Council's financial performance. This includes budget monitoring and also financial performance indicators which will help the Council predict its position at the end of the financial year.

## 2 Revenue Budget - Net Expenditure

2.1 This section outlines the expected year end position for the Council's revenue budget. This takes into account both the expenditure incurred and the income received for the running of the day to day services e.g. waste collection, leisure and housing services.
2.2 The Council's current budget is $£ 14,932,000$. The forecast outturn for the end of the year, as at the end of October 2014 is $£ 14,288,000$. This results in a favourable variance (under spend) of $£ 644,000$ for the year. This is shown in the graph below and further details can be found in Appendix 1.


■Current Budget $\square$ Forecast Outturn
2.3 Further details on the variance are shown in the table below

|  | Current Budget | Forecast Outturn | Variance |
| :---: | :---: | :---: | :---: |
| Corporate Strategy \& Client Services | 8,275 | 7,475 | 800 |
| Community \& Customer Services | 5,061 | 5,137 | (76) |
| Democracy \& Governance | 2,026 | 2,024 | 3 |
| Regeneration \& Development | $(1,203)$ | (916) | (287) |
| Managing Director | 1,017 | 1,012 | 6 |
| Human Resources | 40 | (47) | 87 |
| Strategic Finance | (284) | (396) | 112 |
| Total | 14,932 | 14,288 | 644 |

2.4 The main reasons for the variance are outlined below:

## Favourable variances

- $£ 815,000$ variance on the leisure contract,
- $£ 87,000$ variance on the corporate training costs
- $£ 175,000$ variance on planning application fee income
- $£ 125,000$ variance on utility savings


## Unfavourable variances

- $£ 40,000$ variance on emergency accommodation for the homeless
- $£ 37,000$ variance on the consultancy costs for the Town Centre Model
- $£ 42,000$ variance on housing legal fees and management fees received
- $£ 322,000$ variance on commercial property income
- $£ 100,000$ variance on Economic Development projects and initiatives


## 3 Key variances identified in period 7

3.1 The key variances reported this month are as follows and more detail can be found in Appendix 2

## Favourable variances

- Increased income from HCC for trees and verges -(£19,000)
- Budget adjustments in Corporate Strategy and Client services - $(£ 44,000)$
- Increased commercial rent income - $(£ 92,000)$
- Increase in planning application fees - $(£ 175,000)$
- Utility costs $(£ 125,000)$


## Unfavourable variances

- Increased costs for waste and recycling - $£ 45,000$
- Cessation of administration fees in relation to the old market - $£ 40,000$
- Increases costs for ICT systems - Uniform and CRM - £17,000


## Variances funded from reserves

- Small Projects Fund - £20,000
- Business improvement District - $£ 80,000$

Changes in funding

- Business Rates forecast income has reduced - $£ 375,000$
3.2 One area which is kept under review is the salary analysis. The chart below shows the current estimated year end position. Further information can be found in Appendix 3. There is only one variance reported this month, but this reflects a change in how a service is delivered rather than an increase in the overall cost of the service.



## 4 Funding and Reserves

## Funding

4.1 The business rates projection continues to change as the Council gets better information to help predict the year end position. The current forecast has reduced the income being received from this funding source. However, it is anticipated that this position will change prior to the end of the year as changes are processed by the Valuation Office Agency.
4.2 Overall the Council's funding postion compared to the current budget has not changed. This is due to changes in forecast outturn during the year. Full details of the current funding position can be seen in Appendix 4.

Reserves
4.3 The Councils reserves position can be seen in the table below, and further details can be found in Appendix 6.

| Description | $\begin{gathered} \text { Bal B/F as @ } \\ \text { 1-Apr-2014 (Post } \\ \text { Audit) } \end{gathered}$ | In year movement to Period 6 | Movement his Month | Movement in Year | $\left\|\begin{array}{c} \text { Forecast Bal } \\ \text { as @ } \\ 31-M a r-2015 \end{array}\right\|$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| General Fund Working Balance (GFWB) | -1,350,000 | 0 | 0 | 0 | -1,350,000 |
| Capital Financing Reserve | -604,000 | 0 | 0 | 0 | -604,000 |
| Earmarked Reserves | -6,132,000 | 339,000 | 0 | 339,000 | -5,793,000 |
| General Reserves | $-7,478,000$ | -443,360 | 114,170 | -329,190 | -7,807,190 |
| Total Reserves (incl GFWB) | -15,564,000 | -104,360 | 114,170 | 9,810 | -15,554,190 |

## 5 Key Financial Risk Areas

5.1 The Council's budget is exposed to some key risk areas, these are generally areas of expenditure where the Council is not in control of the demand for that service, or where there have been income assumptions built into the budget. These risks are regularly monitored and the latest postion is shown below. Further details can be found in Appendix 5.

5.2 This chart shows how the risk areas are currently performing. For those that are shown in red (below the line) are unfavourable variances and for those that are shown in green (above the line) are favourable variances.
5.3 The two service areas which are currently showing unfavourable variances are homelessness and also commercial rental income. The commercial rental position is showing an unfavourable variance of $£ 322,000$ however this has improved by $£ 92,000$ from $£ 414,000$ since period 6 .
5.4 The planning application fee income has improved and is currently anticipated to exceed the budgeted income by $£ 175,000$ (favourable variance).

## 6 Debtors

6.1 The total outstanding debt as at 31 October 2014 was $£ 1,118,619$. This represents $13 \%$ of the total invoices raised during the year. Of the outstanding amount $61 \%(£ 684,044)$ is less than one month old and it is anticipated that this will be recovered. The total amount of debt outstanding is shown below. This identifies that $39 \%$ of the outstanding debt is over two months old. This represents $5 \%$ of the value of the debt raised during the year. However $£ 312,974$ ( $28 \%$ of the outstanding value) relates to previous years.

| Invoices Raised from 1st April 2014 to 31st October 2014 |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Invoices outstanding by age of debt |  |  |  |  |  |  |  |
| Service Area | No. of Invoices | Value of Invoices | $\begin{gathered} 0-1 \\ \text { month } \end{gathered}$ | $\begin{gathered} 2-3 \\ \text { months } \end{gathered}$ | $\begin{gathered} 4-6 \\ \text { months } \end{gathered}$ | $7-9$ months | $10-12$ <br> months | over 12 months | instalment plan | Grand Total |
|  |  | £ | £ | £ | £ | £ | £ | £ | £ |  |
| Community Services | 185 | 273,166 | 234,361 | 4,366 | 4,431 | 5,839 | 8,227 | 7,793 | 380 | 265,397 |
| Corporate Management | 3 | 3,420 | 0 | 1,140 | 2,280 | 0 | 0 | 0 | 0 | 3,420 |
| Corporate Services | 6 | 34,616 | 29,621 | 0 | 125 | 0 | 0 | 0 | 0 | 29,746 |
| Democracy and Governance | 2 | 1,029 | 0 | 0 | 0 | 1,000 | 0 | 0 | 0 | 1,000 |
| Environmental Services | 115 | 60,063 | 5,058 | 247 | 5,795 | 4,740 | 1,675 | 34,471 | 0 | 51,986 |
| Finance | 49 | 123,788 | 83,892 | 22,174 | 0 | 0 | 70 | 17,041 | 0 | 123,176 |
| Housing | 40 | 27,155 | 0 | 0 | 0 | 0 | 0 | 24,948 | 0 | 24,948 |
| Human Resources - Standard | 1 | 56 | 56 | 0 | 0 | 0 | 0 | 0 | 0 | 56 |
| Legal and Property | 233 | 448,592 | 147,551 | 53,348 | 16,860 | 24,889 | 34,572 | 125,949 | 0 | 403,169 |
| Regeneration and Development | 35 | 201,014 | 183,131 | 9,000 | 570 | 558 | 7,593 | 0 | 0 | 200,852 |
| Revenues recovery Charges | 308 | 14,965 | 375 | 300 | 585 | 1,530 | 1,310 | 10,769 | 0 | 14,869 |
| Grand Total | 977 | 1,187,864 | 684,044 | 90,576 | 30,645 | 38,556 | 53,448 | 220,970 | 380 | 1,118,619 |

## Commercial Property rents

6.2 The commercial rent portfolio forms a large part of the Council's total income and it is important that the Council closely monitors this income stream. A detailed breakdown is included in the table below.

|  | Budget for 2014/5 | $\begin{aligned} & \hline \text { Invoiced to } \\ & 31 / 10 / 2014 \end{aligned}$ | Received to 31/10/2014 | Forecast Outturn | Forecast Variance |
| :---: | :---: | :---: | :---: | :---: | :---: |
| AREA/Zone/Site | £ | £ | £ | £ | £ |
| Intu <br> Charter Place <br> Watford Business Park <br> Watford Health Campus/Cardiff Road <br> Miscellaneous <br> Parks \& Leisure <br> Multi-Story Car Parks (Satellite) <br> Car Parks (Other) <br> BBC | $\begin{array}{r} (1,300,000) \\ (2,115,100) \\ (768,000) \\ (110,000) \\ (1,093,950) \\ (174,820) \\ (930,730) \\ (24,160) \\ (61,000) \end{array}$ | $\begin{array}{r} (766,055) \\ (1,399,104) \\ (456,662) \\ (3,945) \\ (833,672) \\ (132,532) \\ (296,601) \\ (20,782) \\ (45,750) \end{array}$ | $\begin{array}{r} (766,055) \\ (1,399,104) \\ (393,344) \\ (3,945) \\ (724,576) \\ (87,222) \\ (296,601) \\ (18,095) \\ (45,750) \end{array}$ | $\begin{array}{r} (949,300) \\ (2,105,000) \\ (697,800) \\ (56,000) \\ (1,240,950) \\ (178,220) \\ (943,000) \\ (24,160) \\ (61,000) \end{array}$ | $\begin{array}{r} 350,700 \\ 10,100 \\ 70,200 \\ 54,000 \\ (147,000) \\ (3,400) \\ (12,270) \\ 0 \end{array}$ |
| Total | $(6,577,760)$ | (3,955,103) | $(3,734,692)$ | (6,255,430) | 322,330 |

6.3 The chart below shows the value of the rent invoiced compared to the rent received for commercial properties. This shows that 94.4\% of the rent that has been invoiced in 2014/15 has been received. A more detailed analysis of the outstanding debt can be seen in section Appendix 9.


## 7 Creditors

7.1 The Council has paid $98.5 \%$ of undisputed invoices within 30 days. Under government legislation, invoices not paid within 30 days are subject to interest charges (excluding those that are in dispute). To date the Council has not incurred any interest charges.
7.2 A breakdown of payments by department at period 7 is shown in the table below.

| Service Area | Monthly Undisputed Invoices Paid | Late Payments | Payments On Time | \% Payments On Time Period 7 | $\%$ <br> Payments <br> On Time <br> YTD |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Corporate Strategy \& Client Services | 49 | 1 | 48 | 97.96 | 99.09 |
| Community \& Customer Services | 119 | 0 | 119 | 100.00 | 99.10 |
| Democracy \& Governance | 194 | 2 | 192 | 98.97 | 98.24 |
| Regeneration \& Development | 90 | 0 | 90 | 100.00 | 99.37 |
| Managing Director | 1 | 0 | 1 | 100.00 | 95.00 |
| Shared Services | 27 | 0 | 27 | 100.00 | 95.60 |
| Total | 480 | 3 | 477 | 99.38 | 98.50 |

7.3 The number of payments made by BACS for the month was $97.6 \%$, and for the year to date is $98.54 \%$. This is against a target of $90 \%$.

## 8 Council Tax and Business Rates Collection

8.1 The Council's performance in the collection of Council Tax can be seen in the graph below. This shows that the collection rates for the year are slightly better than the profiled target.

8.2 The Council's performance in relation to business rates is shown below. The graph indicates that the performance is behind target. However, some of this will be due to the target being profiled on previous years cash collection and this year businesses have been allowed to elect to pay business rates over 12 months. This has impacted on our profile.

Business Rates Income Collection


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## Summary Revenue Account

The table below shows at summary service level the original 2014/15 budget and variances that have occurred in the year to provide a forecast outturn at 31st October 2014. The reasons for these variances are shown in Appendix 2.

| Service Area | 2014/15 <br> Original <br> Budget | 2014/15 <br> Current <br> Budget | 2014/15 <br> Actuals to date | 2014/15 <br> Forecast Outturn | Variance Current Budget to Forecast Outturn | $2014 / 15$ <br> Previously <br> Reported Variances | 2014/15 <br> Forecast <br> Variance <br> Period 7 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | £000's | £000's | £000's | £000's | £000's | £000's | £000's |
| Corporate Strategy \& Client Services | 8,198 | 8,275 | 3,506 | 7,475 | (800) | (778) | (22) |
| Community \& Customer Services | 4,993 | 5,061 | 1,935 | 5,137 | 76 | 76 | 0 |
| Democracy \& Governance | 1,985 | 2,026 | 1,685 | 2,024 | (3) | (3) | 0 |
| Regeneration \& Development | $(1,311)$ | $(1,203)$ | $(3,497)$ | (916) | 287 | 414 | (127) |
| Managing Director | 1,017 | 1,017 | 130 | 1,012 | (6) | (6) | 0 |
| Human Resources | 0 | 40 | 379 | (47) | (87) | (87) | 0 |
| Strategic Finance | (288) | (284) | 3,354 | (396) | (112) | 0 | (112) |
| NET EXPENDITURE | 14,593 | 14,932 | 7,491 | 14,288 | (644) | (383) | (261) |
| Funded By :- |  |  |  |  |  |  |  |
| Council tax and Government Grants (see appendix 4) | $(14,631)$ | $(14,631)$ | $(2,790)$ | $(14,631)$ | (0) | (0) | 375 |
| Surplus / (Deficit) - Transfer to / (from) reserves | 38 | (301) | 0 | 343 | 644 | 383 | (114) |
| NET BUDGET REQUIREMENT | $(14,593)$ | $(14,932)$ |  | $(14,288)$ | 644 | 383 | 261 |

The tables below show, at sub service level, the reasons for the variances between the current budget and the forecast outturn as at period 7 (October).

| Corporate Strategy and Client | 2014/15 <br> Original Budget | 2014/15 <br> Current Budget | $\begin{gathered} 2014 / 15 \\ \text { Actuals to } \\ \text { date } \end{gathered}$ | 2014/15 <br> Forecast Outturn | Variance Current Budget to Forecast Outturn | 2014/15 Previously <br> Reported <br> Variances | 2014/15 Forecast <br> Variance <br> Period | Reason for variance |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | £000's | £000's | £000's | £000's | £000's | £000's | £000's |  |
| Management \& Support | 0 | 0 | 57 | (4) | (4) | 0 | (4) | Reduction in employee expenses |
| Contract Monitoring | 0 | 0 | 215 | 0 | 0 | 0 | 0 |  |
| Parks And Open Spaces | 1,322 | 1,419 | 693 | 1,399 | (19) | 0 | (19) | Increased income from Hertfordshire County Council (trees and verges) |
| Leisure | 1,608 | 1,515 | (345) | 688 | (827) | (815) | (12) | Colosseum contract service not needed, Oribital Community Centre management fee budget adjustment and contingency budget for Leavesden Green Community Centre adjustment. |
| Grants | 807 | 807 | 523 | 775 | (32) | 0 | (32) | W3RT agreed budget adjustment, grants (admin and general) efficiency and contingency savings. |
| Street Cleansing | 1,999 | 1,999 | 982 | 1,999 | 0 | 0 | 0 |  |
| Waste And Recycling | 1,983 | 2,008 | 1,000 | 2,053 | 45 | 0 | 45 | Decline in textile, Alternative Financial Model and glass bring banks, increased costs due to new Local Government Pension Scheme rules from 1st April 2014 and increased income from kerbside recyling. |
| Partnerships \& Performance | 478 | 527 | 383 | 564 | 37 | 37 | 0 |  |
| Total | 8,198 | 8,275 | 3,506 | 7,475 | (800) | (778) | (22) |  |
|  |  |  |  |  |  |  |  |  |
| Community and Customer Services | 2014/15 <br> Original Budget | 2014/15 Current Budget | 2014/15 Actuals to date | 2014/15 Forecast Outturn | vantance <br> Current <br> Budget to <br> Forecast <br> Outturn | 2014/15 <br> Reported <br> Variances | 2014/15 Forecast <br> Variance <br> Period 7 | Reason for variance |
|  | £000's | £000's | £000's | £000's | £000's | £000's | £000's |  |
| Customer Services | 19 | 31 | 452 | 27 | (4) | (4) | 0 |  |
| Housing | 1,860 | 1,895 | 126 | 1,977 | 82 | 82 | 0 |  |
| Environmental Health \& Licensing | 1,968 | 1,980 | 665 | 1,977 | (4) | (4) | 0 |  |
| Culture \& Play | 1,147 | 1,155 | 692 | 1,156 | 1 | 1 | 0 |  |
| Total | 4,993 | 5,061 | 1,935 | 5,137 | 76 | 76 | 0 |  |


| Democracy and Governance | 2014/15 <br> Original Budget | 2014/15 <br> Current Budget | 2014/15 <br> Actuals to date | 2014/15 <br> Forecast Outturn | Variance <br> Current <br> Budget to <br> Forecast <br> Outturn | 2014/15 <br> Previously <br> Reported <br> Variances | 2014/15 Forecast Variance Period 7 | Reason for variance |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | £000's | £000's | £000's | £000's | £000's | £000's | £000's |  |
| Legal And Democratic | 1,809 | 1,851 | 917 | 1,870 | 19 | 19 | 0 |  |
| Buildings And Projects | 175 | 175 | 747 | 175 | 0 | 0 | 0 |  |
| Procurement | 0 | 0 | 21 | (21) | (21) | (21) | 0 |  |
| Total | 1,985 | 2,026 | 1,685 | 2,024 | (3) | (3) | 0 |  |


|  | Regeneration And Development | 2014/15 <br> Original Budget | 2014/15 <br> Current <br> Budget | 2014/15 <br> Actuals to date | 2014/15 <br> Forecast Outturn | Variance Current Budget to Forecast Outturn | 2014/15 Previously Reported $\qquad$ Variances | 2014/15 Forecast Variance Period 7 | Reason for variance |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | £000's | £000's | £000's | £000's | £000's | £000's | £000's |  |
| 00000 | Commercial Projects | $(5,300)$ | $(5,211)$ | $(3,844)$ | $(4,849)$ | 362 | 454 | (92) | Increase in rent back rent from various tenants. (Note: Palace car park forecast transferred from Charter Place cost centre to Multi Storey Car Parks but this does not affect overall position). |
|  |  |  |  |  |  |  |  | 40 | Cessation of administration fees received following closure of Old Market. |
|  | Development Section | 1,105 | 1,105 | (304) | 930 | (175) | 0 | (175) | Increase in volumes of planning application fees. |
|  | Policy Team | 2,196 | 2,215 | 282 | 2,215 | 0 | 0 | 0 |  |
|  | Economic Development | 658 | 658 | 325 | 758 | 100 | 0 | 100 | £20k for small projects, funded from the Economic Impact Reserve. £80k for the BID initiative, funded from the Invest to Save Reserve. |
|  | Transport And Infrastructure | 30 | 30 | 43 | 30 | 0 | 0 | 0 |  |
|  | Total | $(1,311)$ | $(1,203)$ | $(3,497)$ | (916) | 287 | 454 | (127) |  |


| Managing Director | 2014/15 Original Budget | 2014/15 <br> Current <br> Budget | 2014/15 <br> Actuals to date | 2014/15 <br> Forecast <br> Outturn | Variance Current Budget to Forecast Outturn | 2014/15 <br> Previously Reported Variances | 2014/15 <br> Forecast <br> Variance <br> Period 7 | Reason for variance |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | £000's | £000's | £000's | £000's | £000's | £000's | £000's |  |
| Corporate Management | 1,017 | 1,017 | 130 | 1,012 | (6) | (6) | 0 |  |
| Total | 1,017 | 1,017 | 130 | 1,012 | (6) | (6) | 0 |  |


| Human Resources | 2014/15 <br> Original <br> Budget | 2014/15 <br> Current Budget | 2014/15 <br> Actuals to date | 2014/15 <br> Forecast Outturn | Variance Current Budget to Forecast Outturn | 2014/15 <br> Previously <br> Reported <br> Variances | 2014/15 <br> Forecast <br> Variance <br> Period 7 | Reason for variance |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | £000's | £000's | £000's | £000's | £000's | £000's | £000's |  |
| HR Client | 0 | 0 | 75 | (87) | (87) | (87) | 0 |  |
| HR Shared Services | 0 | 40 | 304 | 40 | 0 | 0 | 0 |  |
| Total | 0 | 40 | 379 | (47) | (87) | (87) | 0 |  |


| Strategic Finance | 2014/15 <br> Original <br> Budget | 2014/15 <br> Current Budget | 2014/15 <br> Actuals to date | 2014/15 <br> Forecast Outturn | Variance Current Budget to Forecast Outturn | 2014/15 Reported <br> Variances |  | Reason for variance |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | £000's | £000's | £000's | £000's | £000's | £000's | £000's |  |
| Finance \& Resources | 169 | 169 | 56 | 169 | 0 | 0 | 0 |  |
| Finance Services Client | 163 | 163 | (26) | 163 | 0 | 0 | 0 |  |
| Revenues And Benefits Client | 2,123 | 2,123 | 2,473 | 2,123 | 0 | 0 | 0 |  |
| Corporate Costs | 3,565 | 3,565 | (7) | 3,440 | (125) | 0 | (125) | Savings on utilities and insurance |
| Finance Shared Service | 0 | 0 | 0 | 0 | 0 | 0 | 0 |  |
| Revs \& Bens Shared Service | 0 | 0 | 39 | 0 | 0 | 0 | 0 |  |
| ICT Service | 0 | 4 | 820 | 17 | 13 | 17 | $\begin{aligned} & 14) \\ & 17 \\ & \hline \end{aligned}$ | Watford share of saving on Capita contract and increase for agency staff (agreed 3rd April 2014), professional fees, software licences. Also ICT procurement proposal of £20k, funded from Invest to Save Reserve. <br> Increase in client costs for Uniform and CRM (£17k) |
| Adjustments Under Statute | $(6,309)$ | $(6,309)$ | 0 | $(6,309)$ | 0 | 0 | 0 |  |
| Total | (288) | (284) | 3,354 | (396) | (112) | 17 | (112) |  |

Employees represent one of the highest revenue expenditure items for the Council. The table below shows the total direct employee costs (salaries, superannuation, national insurance etc.) at service level and variances between the current budget and the forecast outturn as at period 7 (October).

| Service Area | 2014/15 <br> Original <br> Budget | 2014/15 <br> Current <br> Budget | 2014/15 <br> Actuals to date | 2014/15 <br> Forecast Outturn | $2014 / 15$ Variance Current Budget to Forecast Outturn | 2014/15 <br> Previously Reported Variances | 2014/15 <br> Variance Period 7 Outturn | Reason for variance |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | £000's | £000's | £000's | £000's | £000's | £000's | £000's |  |
|  |  |  |  |  |  |  |  |  |
| Corporate Strategy \& Client Services | 801 | 823 | 464 | 845 | 22 | 22 | 22 | Funding for salaries of staff at Centrepoint Community Centre, which has been brought back in-house, transferred from Management Fees budget. This change reflect a virement from supplies and services to the salaries code. There is not impact on the overall budget. |
|  |  |  |  |  |  |  |  |  |
| Community \& Customer Services | 3,451 | 3,478 | 1,949 | 3,478 | 0 | 26 | 0 |  |
|  |  |  |  |  |  |  |  |  |
| Democracy \& Governance | 1,535 | 1,535 | 933 | 1,535 | 0 | 0 | 0 |  |
|  |  |  |  |  |  |  |  |  |
| Regeneration \& Development | 2,528 | 2,528 | 1,381 | 2,528 | 0 | 0 | 0 |  |
|  |  |  |  |  |  |  |  |  |
| Managing Director | 212 | 212 | 119 | 212 | 0 | 0 | 0 |  |
|  |  |  |  |  |  |  |  |  |
| Human Resources | 16 | 16 | 0 | 3 | (13) | (13) | 0 |  |
|  |  |  |  |  |  |  |  |  |
| Strategic Finance | (43) | (43) | 84 | (43) | 0 | 0 | 0 |  |
|  |  |  |  |  |  |  |  |  |
| Consultancy | 103 | 153 | 144 | 224 | 71 | 121 | 0 |  |
|  |  |  |  |  |  |  |  |  |
| Total | 8,603 | 8,701 | 5,073 | 8,782 | 80 | 157 | 22 |  |


| Funding Analysis |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| This table shows the individual funding streams that support the Council's revenue budget. |  |  |  |  |  |  |  |  |
| Funding Stream | 2014/15 <br> Original <br> Budget | 2014/15 <br> Current <br> Budget | 2014/15 <br> Actuals to date | 2014/15 <br> Forecast Outturn | 2014/15 <br> Variance <br> Current <br> Budget to <br> Forecast <br> Outturn | 2014/15 <br> Previously <br> Reported <br> Variances | 2014/15 <br> Variance <br> Period 7 <br> Outturn | 2014/15 Variance Period 7 Outturn |
|  | £000's | £000's | £000's | £000's | £000's | £000's | £000's |  |
| Government Grants <br> Revenue Support Grant <br> Redistributed Business Rates | $\begin{aligned} & (2,575) \\ & (2,331) \end{aligned}$ | $\begin{aligned} & (2,575) \\ & (2,331) \end{aligned}$ | $(1,130)$ 0 | $\begin{aligned} & (2,575) \\ & (2,331) \end{aligned}$ | 0 0 | 0 0 | 0 |  |
| Council Tax Receipts | $(7,523)$ | $(7,523)$ | 0 | $(7,523)$ | 0 | 0 | 0 |  |
| Other Government Funding |  |  |  |  |  |  |  |  |
| Council Tax Freeze Grant | (369) | (369) | (58) | (369) | 0 | 0 | 0 |  |
| Homeless Grant | (276) | (276) | 0 | (276) | 0 | 0 | 0 |  |
| Funding-New Homes Bonus | $(1,731)$ | $(1,731)$ | $(1,602)$ | $(1,731)$ | 0 | 0 | 0 |  |
| Funding-Business Rate Reduction/(Growth) | 175 | 175 | 0 | 175 | (0) | (0) | 375 | Business rates income continues to fluctuate. And the projected income has now reduced. |
| Total | $(14,631)$ | $(14,631)$ | $(2,790)$ | $(14,631)$ | (0) | (0) | 375 |  |

The Council is exposed to risks in certain key areas. These risks include economic conditions, demographics and dependency on demand. The table below shows those risks that are closely monitored each month

| Service Area | 2014/15 <br> Original <br> Budget | 2014/15 <br> Current <br> Budget | 2014/15 <br> Actuals to date | 2014/15 <br> Forecast Outturn | 2014/15 <br> Variance Current Budget to Forecast Outturn | 2014/15 <br> Previously <br> Reported <br> Variances | 2014/15 <br> Variance Period 7 Outturn |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | £000's | £000's | £000's | £000's | £000's | £000's | £000's |  |
| Parks, Street \& Waste Services | 5,652 | 5,652 | 2,801 | 5,652 | 0 | 0 | 0 |  |
| Kerbside Recycling Income | (457) | (457) | (57) | (457) | 0 | 0 | 0 |  |
| Homelessness Spend (net) | 110 | 110 | 125 | 150 | 40 | 40 | 0 |  |
| Development Control Fee Income | (297) | (297) | (450) | (472) | (175) | 0 | (175) | Increase in voumes of planning application fees |
| Building Control Fee Income | (198) | (198) | (162) | (198) | 0 | 0 | 0 |  |
| Land Charges Fee Income | (80) | (80) | (64) | (80) | 0 | 0 | 0 |  |
| Investment Interest | (240) | (240) | (120) | (240) | 0 | 0 | 0 |  |
| Commercial rent income | $(6,578)$ | $(6,578)$ | $(3,735)$ | $(6,255)$ | 323 | 414 | (91) | Net increase in rent predominately back rent from various tenants |



The Council held $£ 34.9 \mathrm{~m}$ of investments at 31 st October of which $£ 4.9 \mathrm{~m}$ was invested from a loan of $£ 6.0 \mathrm{~m}$ from Growing Places with regard to the Watford Health Campus Partnership. The Council has invested this loan with the Debt Management Office which guarantees full security of funds placed with them.

The performance of the Council's treasury management strategy up to 31 st October excluding the investment of $£ 4.9 \mathrm{~m}$ above shows an average annualised return on investments of $0.58 \%$ against a benchmark rate of $0.62 \%$

The forecast for interest receivable remains unchanged at £240k for 2014/15

The Council paid $98.50 \%$ of undisputed invoices within 30 days against a target of $100 \%$. Under government legislation, invoices not paid within 30 days are subject to interest charges (excluding those invoices that are in dispute). To date, the Council has not incurred any interest charges.

The number of payments made by BACS for the month was $97.60 \%$ (cumulative figure is $98.54 \%$ ) against a target of $90 \%$.

Creditor Payment Monitoring Statistics By Service Area

| Service Area | Monthly <br> Undisputed <br> Invoices <br> Paid | Late <br> Payments | \% <br> Payments <br> On Time | \% <br> Payments <br> On Time <br> Period 7 | Payments <br> On Time <br> YTD |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Corporate Straegy \& Client Services | 49 | 1 | 48 | 97.96 | 99.09 |
| Community \& Customer Services | 119 | 0 | 119 | 100.00 | 99.10 |
| Democracy \& Governance | 194 | 2 | 192 | 98.97 | 98.24 |
| Regeneration and Development | 90 | 0 | 90 | 100.00 | 99.37 |
| Managing Director | 1 | 0 | 1 | 100.00 | 95.00 |
| Shared Services | 27 | 0 | 27 | 100.00 | 95.60 |
| Total | 480 | 3 | 477 | $\mathbf{9 9 . 3 8}$ | $\mathbf{9 8 . 5 0}$ |

The table below shows the amounts raised and collected from 1st April to 31st October by service areas.
The total outstanding at 31 st October was $£ 1.1 \mathrm{M}$, representing $13 \%$ of the total raised.

| Invoices outstanding by age of debt |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Service Area | No. of Invoices | $\begin{gathered} 0-1 \\ \text { month } \end{gathered}$ | $\begin{gathered} 2-3 \\ \text { months } \end{gathered}$ | $\begin{gathered} 4-6 \\ \text { months } \end{gathered}$ | 7-9 months | $10-12$ <br> months | over 12 months | instalment plan | Grand Total |
|  |  | £ | £ | £ | £ | £ | £ | £ |  |
| Community Services | 185 | 234,361 | 4,366 | 4,431 | 5,839 | 8,227 | 7,793 | 380 | 265,397 |
| Corporate Management | 3 | 0 | 1,140 | 2,280 | 0 | 0 | 0 | 0 | 3,420 |
| Corporate Services | 6 | 29,621 | 0 | 125 | 0 | 0 | 0 | 0 | 29,746 |
| Democracy and Governance | 2 | 0 | 0 | 0 | 1,000 | 0 | 0 | 0 | 1,000 |
| Environmental Services | 115 | 5,058 | 247 | 5,795 | 4,740 | 1,675 | 34,471 | 0 | 51,986 |
| Finance | 49 | 83,892 | 22,174 | 0 | 0 | 70 | 17,041 | 0 | 123,176 |
| Housing | 40 | 0 | 0 | 0 | 0 | 0 | 24,948 | 0 | 24,948 |
| Human Resources - Standard | 1 | 56 | 0 | 0 | 0 | 0 | 0 | 0 | 56 |
| Legal and Property | 233 | 147,551 | 53,348 | 16,860 | 24,889 | 34,572 | 125,949 | 0 | 403,169 |
| Regeneration and Development | 35 | 183,131 | 9,000 | 570 | 558 | 7,593 | 0 | 0 | 200,852 |
| Revenues recovery Charges | 308 | 375 | 300 | 585 | 1,530 | 1,310 | 10,769 | 0 | 14,869 |
| Grand Total | 977 | 684,044 | 90,576 | 30,645 | 38,556 | 53,448 | 220,970 | 380 | 1,118,619 |

The Commercial rent portfolio forms a large part of the Council's total income (approximately $33 \%$ ). Therefore it is essential that the Council closely monitors this income stream.

|  | $\begin{aligned} & \text { Budget } \\ & \text { for } 2014 / 5 \end{aligned}$ | $\begin{array}{l\|} \hline \text { Invoiced to } \\ 31 / 10 / 2014 \end{array}$ | $\begin{aligned} & \hline \text { Received to } \\ & 31 / 10 / 2014 \end{aligned}$ | Forecast Outturn | Forecast Variance |
| :---: | :---: | :---: | :---: | :---: | :---: |
| AREA/Zone/Site | £ | £ | £ | £ | £ |
| Intu <br> Charter Place <br> Watford Business Park <br> Watford Health Campus/Cardiff Road <br> Miscellaneous <br> Parks \& Leisure <br> Multi-Story Car Parks (Satellite) <br> Car Parks (Other) <br> BBC | $\begin{array}{r} (1,300,000) \\ (2,115,100) \\ (768,000) \\ (110,000) \\ (1,093,950) \\ (174,820) \\ (930,730) \\ (24,160) \\ (61,000) \end{array}$ | $\begin{array}{r} (766,055) \\ (1,399,104) \\ (456,662) \\ (3,945) \\ (833,672) \\ (132,532) \\ (296,601) \\ (20,782) \\ (45,750) \end{array}$ | $\begin{array}{r} (766,055) \\ (1,399,104) \\ (393,344) \\ (3,945) \\ (724,576) \\ (87,222) \\ (296,601) \\ (18,095) \\ (45,750) \end{array}$ | $\begin{array}{r} (949,300) \\ (2,105,000) \\ (697,800) \\ (56,000) \\ (1,240,950) \\ (178,220) \\ (943,000) \\ (24,160) \\ (61,000) \end{array}$ |  |
| Total | (6,577,760) | $(3,955,103)$ | $(3,734,692)$ | $(6,255,430)$ | 322,330 |

The Council monitors these performance indicators as part of Managing the Business.

| Reference | Description |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| RB 1 | Council Tax Collection |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Indicator Definition | Percentage of current year council tax collected in year |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Watford |  | Annual | Apr | May | Jun | July | Aug | Sept | Oct | Nov | Dec | Jan | Feb | Mar |
|  | Target | 95.5 | 11.0 | 19.9 | 28.5 | 37.4 | 46.2 | 55.0 | 64.4 | 73.1 | 82.0 | 90.1 | 93.4 | 95.5 |
|  | 2013/14 Actual | 95.5 | 11.0 | 19.9 | 28.5 | 37.4 | 46.2 | 55.0 | 64.4 | 73.1 | 82.0 | 90.1 | 93.4 | 95.5 |
|  | 2014/15 Actual |  | 11.0 | 20.2 | 29.0 | 38.3 | 47.0 | 56.2 | 65.0 |  |  |  |  |  |
|  | Target Achieved? |  | () | (0) | (-) | (2) | (3) | (0) | (2) |  |  |  |  |  |
|  | Direction of Travel |  | $\leftrightarrow$ | $\uparrow$ | $\uparrow$ | $\uparrow$ | $\uparrow$ | $\uparrow$ | $\uparrow$ |  |  |  |  |  |


| Reference | Description |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| RB 2 | NNDR Collection |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Indicator Definition | Percentage of current year national non-domestic rates collected in year |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  | Annual | Apr | May | Jun | July | Aug | Sept | Oct | Nov | Dec | Jan | Feb | Mar |
| Watford | Target | 97.3 | 13.3 | 23.9 | 32.4 | 42.3 | 51.4 | 60.0 | 70.4 | 80.1 | 87.6 | 93.8 | 96.4 | 97.3 |
|  | 2013/14 Actual | 97.3 | 13.3 | 23.9 | 32.4 | 42.3 | 51.4 | 60.0 | 70.4 | 80.1 | 87.6 | 93.8 | 96.4 | 97.3 |
|  | 2014/15 Actual |  | 10.6 | 21.1 | 32.0 | 41.5 | 49.3 | 57.9 | 66.5 |  |  |  |  |  |
|  | Target Achieved? |  | (2) | (2) | (2) | ( 2 | (\%) | (\%) | (2) |  |  |  |  |  |
|  | Direction of Travel |  | $\downarrow$ | $\downarrow$ | $\downarrow$ | $\downarrow$ | $\downarrow$ | $\downarrow$ | $\downarrow$ |  |  |  |  |  |

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